

TWELFTH KERALA LEGISLATIVE ASSEMBLY

**COMMITTEE
ON
PUBLIC ACCOUNTS
(2008-2011)**

HUNDRED AND EIGHTH REPORT

(Presented on 17th July, 2009)



SECRETARIAT OF THE KERALA LEGISLATURE
THIRUVANANTHAPURAM
2009

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**COMMITTEE
ON
PUBLIC ACCOUNTS
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HUNDRED AND EIGHTH REPORT

On

**Action taken by Government on the Recommendations contained
in the Fifty Sixth Report of the Committee on
Public Accounts (2001-2004)**

668/2009.

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addressed to the Director, SC Development Dept.	

COMMITTEE ON PUBLIC ACCOUNTS (2008-2011)

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INTRODUCTION

I, the Chairman, Committee on Public Accounts having been authorised by the Committee to present this Report on their behalf present the Hundred and Eighth Report on Action Taken by Government on the Recommendations contained in the Fifty Sixth Report of the Committee on Public Accounts (2001-2004).

The Committee considered and finalised this Report at the meeting held on July 14, 2009.

Thiruvananthapuram,
17th July, 2009.

ARYADAN MUHAMMED,
Chairman,
Committee on Public Accounts.

REPORT

This Report deals with the action taken by Government on the recommendations contained in the 56th Report of the Committee on Public Accounts (2001-2004).

The 56th Report of the Committee on Public Accounts (2001-2004) was presented to the House on 12th August 2003. The Report contained 12 recommendations relating to Scheduled Castes and Scheduled Tribes Development Department. Government were addressed on 15th October 2003 to furnish the Statement of Action Taken on the recommendations contained in the Report and the final copies were received on 1-12-2008.

The Committee considered the action taken statements at its meeting held on 18-8-2005, 19-12-2007 and 6-1-2009. The Committee was not satisfied with the Action taken by Government on recommendations in Serial Nos. 6, 7, 8 and 10 (Paragraph Nos. 12, 14, 15 and 25) and decided to pursue them further. Such recommendations, replies furnished there on and further recommendations of the Committee are included in Chapter I of this Report.

The Committee decided not to pursue further action for the remaining recommendations Serial Nos. 1, 2, 3, 4, 5, 9, 11 and 12 (Para Nos. 3, 4, 5, 6, 10, 24, 26 and 27) in the light of the replies furnished by Government. The recommendations of the Committee and the action taken by Government are included in Chapter II of this Report.

CHAPTER I

Recommendations in respect of which action taken by Government are not satisfactory and which requires reiterationSCHEDULED CASTES AND SCHEDULED TRIBES DEVELOPMENT
DEPARTMENT**Recommendation***(Sl. No. 6, Para No.12)*

1.1 The Committee is at a loss to understand why the Scheduled Castes Development Department, which has many sources to seek opinion about the necessity of three phase power supply for tools and equipments for use in Production-cum-Training Centres for imparting training in new trades, failed to ascertain the same before ordering the purchase. The Committee observe that lack of perspective on the part of the Department was the main reason for idling, loss of benefit of warranty and denial of training facilities for members of Scheduled Castes. The Committee desire that the officers responsible for the lapses in ensuring availability of necessary infrastructure before ordering purchases may be suitably punished. The Committee also desire to know whether tools and equipments purchased for use in training centres of Scheduled Castes and Scheduled Tribes Development Department could be put to use now.

Action Taken

1.2 In 1990 some PCTCs (now converted into ITCs) were not having electrical supply and in some other ITCs only single phase supply were available. When the PCTCs were converted into ITCs they had to be equipped and enhanced as per NCVT norms for getting affiliation from NCVT. Steps were taken for the three-phase electrification in all ITCs and now in all ITCs there is three-phase supply. All the machines are installed in proper way. Some machines found excess in certain ITCs were shifted to the ITCs where they were needed. Now none of the machines are idling.

As the officials responsible for giving supply orders for machinery in 1990 are not in service, it may be difficult to take any action against them.

Since all the machinery are put into use and purpose is served, further steps in this para may be dropped.

Further Recommendation

1.3 The Committee recommended that urgent steps should be taken with in six months to fulfill the terms and conditions insisted in the NCVT norms for getting affiliation from NCVT.

Recommendation

(Sl. No. 7, Para No.14)

1.4 The Committee note that there were many drawbacks in the establishment of Samrudhi Kendras by re-organising the existing production-cum-training centres under Scheduled Castes and Scheduled Tribes Development Department that led to the non-implementation of the scheme in majority of the districts. The Committee believe that since the scheme ended in failure due to lack of foresight, planning and negligence shown by the Officers of Scheduled Castes and Scheduled Tribes Development Department, they are answerable for the heavy loss and undue delay in implementing the scheme. The Committee recommend that action may be taken against those found guilty so that it may be deterrent in future.

Action taken

1.5 In 1990 Government had sanctioned establishment of Samrudhi Kendras attached to Production-cum-Training Centre in SC Development Department. It was aimed at imparting training to Scheduled Caste youths in modern techniques of production and utilizing the trained man-power in the PCTCs. The intention was to provide employment to 20 SC/ST youths in each Kendra. But only few kendras, one at Atipra one at Vettikavala (Kollam District) and one at Mangalam (Palakkad) were established. But the functioning of most of the Samrudhi Kendras were not satisfactory because of the poor business due to heavy competition in the market. Since the functioning of the existing Samrudhi Kendras were not satisfactory, the officials concerned took only less interest in starting new ones.

Further Recommendation

1.6 The recommendation of the Committee was to take action against the guilty officers. Since there was no comments contained in the reply, the Committee strongly recommend that disciplinary action should be initiated against the delinquent officers.

Recommendation

(Sl. No. 8, Para No. 15)

1.7 The Committee are of the opinion that a review of achieving objectives of establishment of Samridhi Kendras is overdue since the projected objectives could not be achieved to a satisfactory level. The Committee urge the Government to conduct an evaluation study of the scheme so as to know the real benefits accrued to the Scheduled Castes and Scheduled Tribes youths. The Committee desires to be furnished with the major findings of such evaluation study.

Action Taken

1.8 The governing body of Samridhi Kendra include the District Collector as Chairman, District Development Officer for SC as Member Secretary and Training Superintendent of ITCs as Project Manager. The other members are District Planning Officer, General Manager, District Industries Centre and other nominated members from outside. Government vide letter dated 7-9-2005 has entrusted the evaluation study of Samridhi Kendras to KIRTADS. KIRTADS has conducted an evaluation study and submitted the evaluation report on the scheme of implementation of Samridhi Kendras.

Further Recommendation

1.9 In the statement of action taken on Para 14 it is stated that 3 Samridhi Kendras were established. But in the evaluation report attached with action taken report on Para 15, it is stated that 13 Kendras were proposed but only six were set up. The Committee wanted to know the reason for the contradiction.

Recommendation

(Sl. No. 10, Para No. 25)

1.10 The Committee understand that the main objective envisaged in the Tribal Sub Plan was to improve the quality of life of tribals by imparting formal education so as to prevent the exploitation of tribals. To narrow the gap between the development of tribal and other areas with an objective to bring the tribals into the mainstream, the educational facilities provided in the institutions like Model Residential Schools for achieving better prospects were to be launched aggressively. But the Committee learn that the facilities provided in Model Residential School, Attappady are far below the required level and that the students in that institution experience lack of enough space in the school

and the boarding. The Committee recommends that urgent steps should be taken to acquire the proposed land for the Model Residential School, Attappady so as to overcome the shortage of space and urges to provide all facilities like laboratory, facilities for computer education and play ground in the school.

Action Taken

1.11 25 acres of land allotted for MRS, Attappady has already been handed over to PWD for the construction of a building to house the Model Residential Schools.

Further Recommendation

1.12 **The Committee enquires whether the construction of the building to house the Model Residential School has been started and recommends to speed up the work.**

CHAPTER II

**RECOMMEDATION IN RESPECT OF WHICH THE COMMITTEE DO NOT
DESIRE TO PURSUE ACTION IN THE LIGHT OF THE REPLIES
FURNISHED BY GOVERNMENT****SCHEDULED CASTES AND SCHEDULED TRIBES DEVELOPMENT
DEPARTMENT****Recommendation**

(Sl. No.1, Para No. 3)

2.1 The Committee are of the opinion that there were serious lapses in selecting site to resettle 40 tribal families in Devikolam Taluk by the Scheduled Castes and Scheduled Tribes Development Department. The Committee doubt the competency of the KLD & MM Board to provide technical assistance. Not only had this omission resulted in damage to the houses in cyclone and heavy rains but also in locking up of funds for a period of more than two decades, thereby inordinately delaying the re-habilitation of tribals. It is seen that in effect lakhs of rupees of public money was squandered on a vague scheme in an inaccessible area, without proper planning about the terrain and weather conditions of the place. The Committee recommend that the circumstances which led to the unfruitful expenditure in the name of tribals should be enquired into and its results should be intimated to the Committee. The Committee also urge the Government to conduct proper and detailed investigation regarding the feasibility of the site in future and to provide measures for adequate technical supervision while launching tribal housing schemes, so as to prevent similar lapses.

Action Taken

2.2 With the launching of the Indo-Swiss Cattle Insemination Project under KLD & MM Board at Mattupetty in K.D.H. Village, Devikolam Taluk, 40 Muthuvan families residing in the area were decided to be resettled in the revenue land at Kundala, lying adjacent. The terrain and weather conditions were the same as that of their original habitat. The KLD & MM Board was given the responsibility for the rehabilitation of the tribal families, Several Schemes including supply of milch cows and cattle sheds were implemented.

2.3 The construction of 40 houses was also taken up by the KLD & MM Board. The funds to the tune of Rs. 2.88 lakhs required for the construction of the 40 houses was released from the STDD to the KLD & MM Board at the prevailing rates. The defects in the design were rectified and the construction works were completed in respect of 37 houses at an amount of Rs. 2,89,924

expended for the purpose by the KLD & MM Board. However, some of the houses collapsed later due to heavy rains and wind. The houses have been reconstructed and the tribals are still living there. These houses were provided electric connection during 2002-03 by the ITDP, Idukki.

2.4 During 2002, the Muthuvan families residing there have been assigned land @ 5.00 acres there under TRDM. They have also been sanctioned new houses @ Rs. 75,000 per house and the construction of the houses are in progress. Once the construction of these houses are completed the above families will be shifted to the new houses.

2.5 At present selection of beneficiaries for houses is done by the Oorukootoms. Now special care is taken in selection of sites for rehabilitation of tribals and also in providing measures for technical supervision while launching tribal housing schemes.

Recommendation

(Sl. No. 2, Para No. 4)

2.6 It has come to the notice of the Committee that there is inept and inefficient handling of funds by Departments in implementing the scheme earmarked for the upliftment of tribal people. On going through the instances of implementation of the scheme, it is seen that substantial portion of funds have either been lapsed or the amount shown as expenditure in the accounts has been inflated by drawing amounts and keeping it in treasury without utilization. The Committee observe that lack of co-ordination and initiative among various implementing agencies including Government Departments and lack of foresight and planning is the basic reason for the failure of the projects and non-utilisation of entire amounts earmarked. Therefore the Committee recommends the Government for effective co-ordination of projects and execution of projects within a time frame so that no amount earmarked for tribal projects shall lapse in future.

Action Taken

2.7 For effective co-ordination of projects and execution of projects within a time frame the funds under different budget heads of Tribal sub Plan have been pooled under the control of SC/ST Development Department from 1996-97 onwards vide G.O. (Ms.) No. 54/95/SCSTDD dated: 11-10-1995. The pooling of funds under Tribal Sub Plan has not proved successful due to the absence of project based approach in sanction and implementation of schemes and lack of reallocation of resources to needy areas. Hence the funds under corpus fund are used to fund projects received from the districts and Directorate with emphasis to self employment, skill development, water supply and sanitation, improving

communication facilities to inaccessible areas, improvement of education and health etc. For the approval of projects a State level Working Group has been constituted consisting of Secretary (SC/ST), Secretary (Planning), Secretary (Finance-Resources), an expert from IIM, Kozhikode and Director of Scheduled Tribes Development Department.

Recommendation

(Sl.No. 3, Para No. 5)

2.8 The Committee observe that there is a deliberate move on the part of some people for violating the constitutional protection to the ST job seekers in the Government sector and later it has been proved that some of them are fake claimants. The Committee view this very seriously and recommend that efforts should be made to find out and reject the fake claimants and urgent measures should be taken to appoint the real/eligible persons in the vacancies reserved for Scheduled Tribe.

Action Taken

2.9 In deference to judgment dated 2-9-1994 of the Hon'ble Supreme Court of India in Madhuri Patil case No. 5854/94 6 SCC 241, Government have constituted a Scrutiny Committee as per G.O. (P) No. 16/95/SCSTDD dated 8-5-1995. Meanwhile Act 11 of 1996, the Kerala (Scheduled Castes & Scheduled Tribes) Regulation of issue of Community Certificates Act, 1996 had been legislated since it was considered necessary to device and provide for strict procedure and to regulate the issue of Community Certificates to members of Scheduled Castes/Scheduled Tribes in the State and to curb effectively the evil procedures of securing fake certificates by persons other than those belonging to Scheduled Castes/Scheduled Tribes for claiming the benefits of reservation and such other benefits meant for Scheduled Castes/Scheduled Tribes and to make provisions for prescribing punishment and to provide for matters connected therewith. Rules relating to ACT 11 of 1996 are notified vide G.O. (P) No. 18/2002/SCSTDD dated 20-4-2002. In accordance with the provision of Act 11 of 1996, Government have constituted the Screening Committee for verification of Community Certificates produced along with the applications for admission to the seats reserved for Scheduled Castes/Scheduled Tribes in professional courses, vide G.O. (P) No. 19/2002/SCSTDD dated 20-4-2002. Government have also constituted Scrutiny Committee vide G.O. (P) No. 20/2002/SSCSTDD dated 20-4-2002 (Copy enclosed as Appendix- II) for verification of Community Certificates. All these measures are implemented to curb the attempts of the ineligible persons securing false community certificates and snatching away the reserved seats meant for Scheduled Castes/Scheduled Tribes

2.10 Anthropological reports from the Vigilance Cell of KIRTADS, which has been assigned as 'Expert Agency' as per the provision of Act 11 of 1996 are being received by the Screening Committee/Scrutiny Committee/Government and action taken at appropriate level. The employees who secured false community certificates and works under Scheduled Tribe quota have been identified and action taken against them. A few persons who secured employment under the false community identity have been terminated from service and members belonging to real Scheduled Tribes have been appointed in their place. Majority of the caste determination cases are still pending before various courts at different stages and hence action against them is delayed. Government have recently noticed that some members belonging to Scheduled Castes are snatching the benefits earmarked for Scheduled Tribes and investigation has been started in this regard also.

Recommendation

(Sl. No. 4, Para No. 6)

2.11 The Committee understand that the facilities provided for Model Residential Schools constituted to raise the educational standards of tribals are now facing difficulties due to shortage of physical as well as academic facilities. The Committee also observes that the acquisition of land proposed for the development of Model Residential Schools as envisaged has not taken place due to resistance from the local people. The reason attributed by the Scheduled Castes and Schedule Tribes Development Department for this was not tenable to the Committee. Therefore, the Committee recommend the Government to take urgent steps to improve the physical and academic qualities of the Model Residential Schools in the State. The Committee also urge the Government to solve all problems/hurdles in respect of land acquisition for Model Residential Schools so that ample space can be provided to the Schools which are now facing acute shortage of space for accommodating hostel, playground etc.

Action Taken

2.12 Action has already been initiated to improve the physical and academic qualities of MRS in the State. Sufficient land is being purchased/ acquired for MRS ensuring accessibility and other basic provisions like water and electricity.

Recommendation

(Sl.No. 5, Para No. 10)

2.13 The Committee feels that avoidable expenditure of Rs. 15 lakhs by way of pay and allowances for the idle staff could have been avoided, if the

Department had made earnest attempts to provide suitable accommodation for the showroom in Kozhikode for the sale of the products from the production centres under the Scheduled Castes Development Department.

Action Taken

2.14 The recommendation of the Committee on Public Accounts has been communicated to the Director, Scheduled Castes Development Department and he has been directed to take appropriate steps not to occur such instances in future in the Department (as per Government letter No. 22869/CI/03/ SCSTDD dated 9-2-2004). (Copy enclosed as Appendix III)

Recommendation

(Sl. No. 9, Para No. 24)

2.15 In the implementation of schemes under Tribal Sub-Plan, the Committee notice that Rs. 1.09 crore earmarked for Tribal Sub-Plan during 1992-93 to 1997-98 was diverted for other purposes in violation of guidelines stipulated for Special Central Assistance. The Committee take strong exception to the action of Scheduled Castes and Scheduled Tribes Development Department and Project Officers at Attappady, Idukki and Wayanad who have undertaken schemes in contravention of the guidelines which stipulate that only schemes which are viable, income generating, job oriented and assisting economic development shall be undertaken. The Committee recommend that strict instructions should be given to avoid such irregular diversions and that action should be taken against the officers who resort to such diversion of funds for unviable schemes in violation of the guidelines issued in this regard.

Action Taken

2.16 Strict instruction have already been given to the concerned to avoid irregular diversions and conduct timely review on the implementation of schemes. The monitoring mechanism is being strengthened to enable better monitoring evaluation and even preparation of schemes.

Recommendation

(Sl. No. 11, Para No. 26)

2.17 The Committee also suggest to explore the feasibility of providing an examination centre for S.S.L.C. in Model Residential School, Attappady.

Action Taken

2.18 SSLC Examination Centre at Model Residential School, Attappady has been sanctioned from 2003 March onwards.

Recommendation

(Sl. No. 12, Para No. 27)

2.19 The Committee understand that the average cost of Rs. 1000 per month towards special residential tutorial coaching to S.S.L.C. failed tribal students under Girivikas Scheme is meagre. The Committee recommend that the rate of remuneration for special residential tutorial coaching should be enhanced.

Action Taken

2.20 At present the average cost of a student in Girivikas is Rs. 2,080 per month.

Thiruvananthapuram,
17th July, 2009.

ARYADAN MUHAMMED,
Chairman,
Committee on Public Accounts.

APPENDIX I

Summary of Main Conclusions/Recommendations

<i>Sl. No.</i>	<i>Para No.</i>	<i>Department Concerned</i>	<i>Conclusions/Recommendations</i>
(1)	(2)	(3)	(4)
1	1.3	Scheduled Castes & Scheduled Tribes Development	The Committee recommend that urgent steps should be taken within 6 months to fulfill the terms & conditions insisted in the NCVT norms for getting affiliation from NCVT.
2	1.6	„	The recommendation of the Committee was to take action against the guilty officers. Since there was no comment contained in the reply, the Committee strongly recommend that disciplinary action should be initiated against the delinquent officers.
3	1.9	„	In the statement of action taken on Para 14 it is stated that Samrudhi Kendras were established. But in the evaluation report attached with action taken report on Para 15, it is stated that 13 Kendras were proposed but only 6 were set up. The Committee wants to know the reason for the contradiction.
4	1.12	„	The Committee enquires whether the construction of the building to house the Model Residential School has been started and recommend to speed up the work.

GOVERNMENT OF KERALA

Scheduled Castes and Scheduled Tribes Development (A) Department

No. 23843/ AI/03/SCSTIDD Thiruvananthapuram, Dated : 7th September 2005.

From

The Principal Secretary to Government.

To

The Director,
KIRTADS,
Chevayoor. P.O.,
Kozhikode - 673 017

Sir,

Sub :—SC/STDD—PAC—56th Report—Evaluation Study of Samrudhi Kendras—Reg.

In para no. 15 of the 56th report of the recommendations No. 8, the Public Accounts Committee had opined that a review of achieving objectives of establishment of Samrudhi Kendras is over due since the projected objectives could not be achieved to a satisfactory level. The committee urged the Government to conduct an evaluation study of the scheme so as to know the real benefits accrued to the SC/ST youths. The Committee desires to be furnished with the major findings of such evaluation study.

In the circumstances, Government have decided to entrust the evaluation study on Samrudhi Kendras to the KIRTADS. I am therefore to request you to furnish the details regarding the expenditure, period, submission of report etc.

Yours faithfully,

M. VIJAYAKUMARAN NAIR,

Under Secretary,

For Prl. Secretary to Government.

**Evaluation Report on the Scheme of Implementation of the
Samrudhi Kendras**

Development Studies Wing
2007-2008

KIRTADS
Kerala Institute for Research, Training and Development Studies of
Scheduled Castes and Scheduled Tribes

Kozhikode-17

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EVALUATION REPORT ON THE IMPLEMENTATION OF SAMRUDHI
KENDRA'S IN KERALA

I. Introduction

Implementation of 'development project/s' and its revamping after identifying the maladies in the existing system is not a new phenomenon in our society. But, when it comes to the case of the poor and underprivileged such as Scheduled Communities, one could argue that the process is more frequent. The establishment of the *Samrudhi Kendra's** by the Government of Kerala is one such effort in October 1990 (annexure-i). After reorganizing on commercial basis the existing Production-cum-Training Centers coming under the Scheduled Castes Development Department, *Samrudhi Kendra's* were established in all the 14 districts of Kerala. The *Kendra's* were registered under the Travancore-Cochin Literary, Scientific and Charitable Societies Registration Act XII of 1955 (annexure-ii) under the Scheduled Castes Development Department of the State. As per the rules and regulations of the Society, the *Kendra's* ought to be a non -profit making institution/s.

1.1 *Objectives of Samrudhi Kendra's*

The *Samrudhi Kendra's* aimed at the following objectives :

- (1) Imparting Training to the Scheduled Caste youths in modern technique of production and utilizing the trained, manpower in the production-cum-marketing centres run by them and thereby helping for the Economic Development of the weaker sections; and
- (2) Provide Employment to 20 SC/STyouths in each district in eight trades identified for the purpose.

1.2 *Methodology of the Study*

The Development Studies Wing at KIRTADS has undertaken the present evaluation study on *Samrudhi Kendra's* from September 2007 onwards. The secondary data were collected from the Scheduled Caste Development Department, Thiruvananthapuram, and the District Scheduled Caste Development offices and thereby meeting the members of its executive committee/s and beneficiaries. The relevant data pertaining to the *Samrudhi Kendra's* in each district was collected from the respective centres/*Kendra's*. Primary data were administered through field visits to the concerned *Samrudhi Kendra's*; Out of the existing 14 centers, field visits were limited to seven with special focus on the centers at Palakkad and Thrissur districts. The Project Managers and beneficiaries were interviewed) both based on the closed and open-ended

* In Malayalam, while the term '*Samrudhi*' indicates 'affluence' the term '*Kendra's*' means 'Centers'. Therefore the term *Samrudhi Kendra's* means 'Training centers of Affluence'.

questionnaires. The observations of the study, findings and suitable suggestions have been recorded below.

1.3 The Samrudhi Kendra's

As per the Government Order No . 59/90 SCSTTVM, dated, 31-10-1990, the trades proposed to be started at the *Samrudhi Kendra's* of various districts is given below.

<i>Sl. No</i>	<i>Name of The District</i>	<i>Production Centre</i>	<i>Trade</i>
1	Thiruvananthapuram	Attipra	Wood Work
2	Kollam	Sasthamkotta	Home Appliance Repair
3	Pathanamthitta	Pathanamthitta	Design Centre
4	Alappuzha	Kalavoor	Coir Production
5	Kottayam	S.P.Colony	Home Appliance Repair
6	Idukki	Thodupuzha	Wood Work
7	Ernakulam	Aluva	2-3 wheeler & Car Repair
8	Thrissur	Herbert Nagar	Garment Making
9	Palakkad	Palakkad	Wood Work
10	Malappuram	Ponnani	Home Appliance Repair
11	Kozhikode	Elathur	2/3 Wheeler and Car repair
12	Kannur	Azhikode	Weaving
13	Kasargode	Neeleshwaram	Home Appliance Repair

It has been found out from the evaluation that out of the 13 *Kendra's* proposed ; only 6 were set up and the rest (seven in numbers) could not be started due to non-availability of infrastructure such as building, water and trained personnels. However, out of the six *Kendra's* established, at present, only two functions, viz, the *Kendra's* at *Mangalam* (Palakkad district) and *Arattupuzha*, (Thrissur District). It has been observed that the *Kendra* at *Attipra*, (Thiruvananthapuram district) and *Kalavoor* (Alappuzha district) although functioning very well were closed down, even without any Government

orders to do so few years ago. A brief account of the *Samrudhi Kendra's* (functional as well as non-functional) in Palakkad, Thrissur, Thiruvananthapuram, Kozhikode, Alappuzha, Pattanamthitta, Kottayam, Kozhikode and Kasaragode districts are given below.

2. Palakkad District - Samrudhi Kendra

The *Samrudhi Kendra* at Palakkad was started in 1990 in the I.T.C (Industrial Training Centre) Campus (Mangalam, Anjummorthy .P.O). One acre of government land was allotted for the I.T.C. with a Training Superintendent, two Training instructors, a Peon and a Sweeper cum watchman. The I.T.C, which is meant to impart training skills in matric trades (like the draftsman civil) and non-matric trades (like plumbing) for the Scheduled Castes youth was opted initially for the *Kendra* and was only a training centre by then with no production facilities. Later the *Kendra* became Production-cum-Training unit after purchasing 20 cents of land from the I.T.C. and training in carpentry was imparted. Though the *Kendra* received application from 19 Scheduled Caste candidates in 1992, it was decided in the meeting of the governing body (held on 3-6-1992) that the candidates may be selected only after the construction of building was over and machineries procured. Even then only three out of the 19 SC youths registered were enrolled. It is also identified that a few candidates who had undergone training in the centre were selected to the *Samrudhi Kendra* as workers.

2.1 Executive Committee

The executive committee has its Chairman as Revenue Divisional Officer (RDO). While the District Scheduled Caste Development Officer is the Member Secretary, the Superintendent of the Industrial Training Center (ITC) is the Project Manager. There are also two workers included as the members of the committee. All decisions are taken by the executive committee and the committee has to meet once in three months.

2.2 Proceedings of the general body

Every meeting of the general body shall be presided by the chairman and in his absence the members present shall elect one among them to preside over the meeting. The meeting has to be held once in every six months and, has to be called by the member secretary in consultation with the chairman. Each member including the presiding member shall vote. Any business may be transacted by resolution of by circulation among all members and got approved by majority of the members. Annual meetings are conducted to consider and approve the annual budget of the *Kendra*.

Indemnity : On dissolutions of the *Kendra* the government shall be entitled to take over all the assets and liabilities of the *Kendra*.

Remarks : The governing body of the *Samrudhi Kendra* at Palakkad is functioning effectively. The Project Manager also belongs to the Scheduled Caste Community. Quarterly meetings are held with RDO as the chairperson.

2.3 Production Unit

Depending on the efficiency (speed of the work in particular) a worker can gain maximum wages since the nature of work is classified as 'piece work'-wages are fixed for a piece of work finished. A list of furniture items made in the *Kendra*, its labour paid and the number of days involved for its completion is given in the table below :

<i>Sl. No</i>	<i>Furniture made</i>	<i>Labour Paid in Rupees (including the polishing charge)</i>	<i>No. of days needed for completion</i>
(1)	(2)	(3)	(4)
1	Bench (6 legs)	331	3 days
2	Box Type Desk	540	„
3	Back Bench	415	„
4	Ordinary Desk	400	„
5	Single draw table	408	3 days
6	Rack	540	„
7	Library shelf (6x1½ x2½)	2500	4 days
8	Almirah	1325	4 days
9	Arm Chair	230	2 days
10	Armless Chair	187	2 days
11	Double Draw table	648	3 days
12	Plain Table	622	2 days
13	Dinning Table	576	6 days
14	Reading Table	432	3 days

(1)	(2)	(3)	(4)
15	Reading Board	300	1 day
16	Board (2x½)	150	1 day
17	Notice Board (3x2)	300	2 days
18	Office Shelf (4x4x1)	469	2 days
19	Single Cot (6½ x 2x2)	674	5 days
20	Stool (1½ x 1½)	144	2 days
21	Black Board with stand	346	2 days
22	Dinning Chair	250	4 days
23	Double Cot (6½x 4x2½)	900	6 days
24	Double Cot plywood	700	6 days
25	Single Cot	500	3 days
26	Double Decker	1500	8 days + 2 days for polishing
27	T.V. Stand	450	2 days
28	Office table	750	4 days
29	Computer table (4x2x2½)	750	4 days
30	Book Shelf	350	3 days

2.4 Observations :

It is observed that various types of furniture of the aforementioned items are manufactured here. The manufactured items are supplied to the Pre matric Hostels of Palakkad District and this year the District Panchayat had ordered furniture worth Rs. 20 lakhs from this here. The *Kendra* also supplied furniture to Alathur, Mundur, Aluva, Thrithala and Kannadikkal hostels. There are four permanent workers. Three of them were joined in 1990 itself. All of them belong to the Scheduled Caste *Kanakkan* community. They had learnt the trade of carpentry from the Training centre. Monthly they earned around Rs. 5000. Three of them were educated up to SSLC, while one has PDC as his qualification. It has been told that 15 youths belonging to the Scheduled Caste *Nayadi* community were trained in the *Kendra* for a period of one year with a stipend

of Rs. 1000 per month. It is also reported that all of them are employed in some other sectors. The major problem faced by this centre is the non-availability of wood for work. The addresses and particulars of the beneficiaries are given in *item 10*. The workers were given bonus during festivals in the last two years. They were provided with Rs. 2500 as bonus and Rs 1000 as festival advance during *Onam* - the latter is to be reimbursed in the subsequent months as instalments. Similarly, uniforms were also provided. During the period 19-5-2007 to 20-8-2007 the *Kendra's* net income was Rs. 4,22,444 as against the expenditure of Rs. 3,07,774.

It is also observed that they do not have fixed time for working and they have the benefit of flexibility of time. Generally they work for 9-10 hours a day. An attendance register was kept and the RDO and the SCDO verifies the register. This year they have supplied furniture to Matric Residential School (MRS) Aluva, MRS Thrithala, and Pre Matric Hostels at Pattambi and Kalladi. As already mentioned, the workers were paid in cash as per the 'piece of work' done (see table above).

2.5 Available infrastructures

The *Kendra* has a three phase electric connection. The available machineries includes planner-smooth levelling, thickness level estimation machine, sharp bladder, cutter (for wood cutting), churning machines, driller etc. A storeroom is available for storing the manufactured furniture and have also requested for an extra one.

2.6 Beneficiaries

All the beneficiaries, (appendix-V) interviewed (except one) had completed their training at the P&TC centre. All of them opined that the *Samrudhi Kendra* is functioning effectively under the present Project Manager, Subramaniyam from 1999 onwards. Though 22 beneficiaries were selected, only 4 are here permanent from the beginning. One of the major problems the beneficiaries face is that they are unable to work due to the lack of raw-material.

Though this may be the case, one of the commonly expressed views of beneficiaries is that the reign of member secretaries like Sri Rajmohan, there was lot of work orders. But, at present, there exist inconsistencies in getting the work orders and delay in receiving payments. Moreover, unlike those periods, at present, advances are not paid against work orders. Majority of them opines that there is an immediate need to amend the byelaw to get rid of from such problems. However, it is found that there is a turn over of 15-50 lakhs per annum at the center. But the pitiful condition is that majority of the beneficiaries still do not have a house of their own.

2.7 Problems

It has been observed that the cost of transportation (transaction cost) of the manufactured items to various destinations is very high that ultimately leads to the poor market margin to the *Kendra*. Subsequently the furniture that cost worth Rs.7 lakhs gets accumulated with the *Kendra*. Furthermore, the workers have not received any extra training to this day for upgrading their skills. Frequent pending of payments are reported from the offices such as: (1) SC Development Office, Paravoor, SC Development Office (Angamaly Block), TDO Palakkad, TDO Alathur etc. An amount of Rs. 41,357 was freezed in T.P Account. The objective of the *Samrudhi Kendra*, i.e. to appoint 20 scheduled caste youths, as beneficiaries in the centre had not taken place ever since the inception 15 years ago. Some other problems as reported by the beneficiaries and the project manager are stated below.

- * Absence of a full time project manager
- * Non -competence of the project manager.
- * Lack of availability of raw materials in time
- * Non-receipt of grant.
- * Non-electrification of the new building.
- * Lack of medical insurance for the beneficiaries.

2.8 Recommendations

- * A competent full time project manager with knowledge in carpentry is to be appointed ;
- * As no grant has so far been sanctioned to this institute sufficient working capital is to be sanctioned as grant ;
- * Electrification of the building has to be done ;
- * The outdated machineries brought in 1991 have to be upgraded and new machineries have to be procured ;
- * Opening of a show room in Palakkad town so as to enhance the sales and marketing of finished products ;
- * Relaxation in store purchase rules for direct purchases from the *Kendra's* ;
- * Introduction of Production Linked bonus to the beneficiaries ;
- * Introduction to Free Medical Insurance to the beneficiaries ;

- * Necessary amendments in the Bye-law has to be made annually for the effective functioning of the *Samrudhi Kendra's* ;
- * Inclusion of the *Samrudhi Kendra's* products in the Store Purchase Department Manual.

3. **Samrudhi Kendra - Thrissur**

The Samrudhi Kendra at Thrissur is situated in the premises of a Scheduled Caste Colony at Arattupuzha, Oorakum(via), Thrissur District. The centre was started in 1957 to train the Scheduled Caste youths of the area in mat weaving. The centre was later transformed its specialization from mat weaving to handloom weaving. Initially, there were 12 students in a batch who gets a certificate equivalent to KGT after their training. However, later 24 students were allowed to enroll in each batch, who were given refresher course and would be absorbed as weavers in the centre itself.

All the beneficiaries working in the centre had completed the weaving course. Nowadays the trainees are taken for a six months course. The present project manager is Sri N. K. Balan. He had retired from ITC, Civil Station, Kozhikode in 1992 and was consequently appointed as Project Manager in this *Samrudhi Kendra* for the last 15 years.

3.1 *Staff Pattern*

The staff pattern of the *Samrudhi kendra* at present includes a Project Manager, a Training instructor, a Sweeper cum watchman, and 6 weavers and 9 trainees (all of them women). When the centre was established in 1992 there were 10 weavers. The list of beneficiaries is given in item No. 1.

3.2 *The Centre*

The centre had weavers on an average in between from 6-10 in the last 15 years. At present training is imparted only on handloom weaving. Attendance registers of all the years are kept intact. The nature of work done is 'piece work'-wages are paid in cash for a piece of work. Quarterly meetings are held in the chamber of the RDO or in the *Kendra* itself. The beneficiaries get Rs. 40 for weaving a bed sheet whereas the bed sheet is sold @ Rs. 115. A skilled worker can loom 2-3 bed sheets in a day if provided adequate raw materials. The workers opine that the demand for the bed sheets is high in the month of April-May when the schools reopen. In the year 2007-2008 the *Kendra* supplied bed sheets to MRS *Keezhumadu* (Aluva), the hostels under the TDO Chalakudy, Prematric Hostels at *Thalikulam*. Block, MRS *Peeramedu*, MRS *Thiruvillamala* etc. It was reported that in some cases there is delay in payment. The value of

a product is estimated by adding the value of raw material + wages paid + its 15%. The Project Manager is paid a consolidated pay of Rs. 2500, whereas Rs. 850 is paid for the sweeper. 10% of the wages of the labourers is deducted as welfare fund, for which there is a progressive increase in the recent years. Wages are given when a loom (pavu) is completed i.e. around 50 bed sheets. A chartered accountant verifies and gives audit report annually.

3.3 *Building*

The *Kendra*, initially functions in an old building and the handlooms are placed in the poor floorings where heavy rains disturb the working hours. In the year 2004-2005 the centre got a new terrace building, which is constructed using the grant from the Panchayat for 1.86 lakhs. The building and the land are in custody of the District Scheduled Caste Development Office. However, one of the common problems raised by the authorities is that only 14 people could be employed in the present building as the maximum.

3.4 *Machineries*

It was reported that there were 10 looms in 1969. However, two new power looms were purchased recently but they are not able to work with the machine loom since it requires more labour and physical energy to run these looms. Therefore the two new looms are lying unused. While dying (of threads) is done at the *Kaithari* society at *Cherppu* (Thrissur District), the raw materials are brought from the Kannur Co-operative Spinning Mill. However, it was observed that the centre has necessary tools and equipments for functioning in addition to a favourable working capital.

3.5 *Market*

Generally, the products weaved at the *Kendra* are sold to the Guruvayoor Devaswom, other than nearby hospitals and Government Departments. It was observed that the *Kendra* have a tough competition from the imports of Rajasthan, bed sheets. However to make over, the center participate in various trade fairs such as the one conducted by the SC/ST Department. For a bed sheet of dimension with 1.35m x 2.4m, the price is fixed at Rs. 116, while it is Rs. 110 (for 1.25m x 2.3m), Rs. 90 (for 1.9m x 1.25m), and Rs.115 (for 1.25m x 2.3m). With the help of a chartered accountant, the accounts are verified and audit report submitted annually. The *Kendra* at present has a balance amount of Rs. 4 lakhs in its account. Moreover grant also received from the central government.

3.6 Beneficiaries

As already mentioned, the centre had weavers in between six to ten on an average during the last 15 years. At present there are 6 weavers and 9 trainees. All of them are interested in doing the job they had been given training i.e “Padiche thoyil cheyam”. But one of the common complaint raised is that they are paid low and a lot of physical labour is required in weaving textiles. Majority of them opined that excess efforts are required in the weaving procedure. Further, it is also reported that when a machine gets repaired a good part of the day is lost to repair the same. Some of the participants who have left the centre have reported working as sales woman since they are paid better despite minimum efforts. Some of the beneficiaries opined that they would discontinue the work if the wages were not improved. One of them opined that the price of a bed sheet has increased from Rs. 10 in 1995 to Rs. 115 in 2007, however the wages are not improved accordingly and that too will not be paid in time ; sometime once in two months. The workers here sometimes spin two bundles of thread a day. While the trainees’ assists, the beneficiaries took control of the weaving process.

3.7 Problems

It was reported that the working hours and attendance are low due to nature of ‘piece work’ undertaken at the center. It is frequently asserted that the old building needs to be repaired. It is also reported that while hard labour needs to be put in for handloom weaving there exist tough competition from the weavers of Tamil Nadu and Andhra Pradesh that has made the sector uneconomic. Moreover, if majority of the government departments used to purchase from the *Samrudhi Kendra* earlier, now majority of them approach other private agencies also. At times, the centre is not able to supply as per the demands because of lack of weavers. Or in other words, at these times the weavers hesitate to work due to hard labour and low wages. Some of the weavers report that they are continuing in the *Samrudhi Kendra* only because the fact that they are trained in this skill.

The following are some of the other major problems faced by the *Samrudhi Kendra*

- * Non-availability of competent hands ;
- * The expenditure for the raw materials are increasing but the wages are not increased proportionally ;
- * Lack of quality products to export ; and
- * Frequent absence of the weavers.

3.8 Recommendations

- * Piecework has to be enhanced to 15% of the products manufacture ;
- * Project Managers trained in the weaving trade has to be appointed.
- * Incentives to the project manager when production is increased.
- * Subsidy for raw materials is to be acquired.
- * SC/ST institutions has to purchase products from the *Samrudhi Kendra*
- * Inclusion of the *Samrudhi Kendra* in th;e Stock Purchase Department Manual.

4. Samrudhi Kendra-Thiruvananthapuram

The *Samrudhi Kendra* at Thiruvananthapuram is, located at *Attipra, Manvila Junction*-around 28 km from Thiruvananthapuram city. It was implemented in the campus of Government, ITC meant for the Scheduled Caste students. The centre had carpentry trade before. Now, the ITC teaches draftsman skill course. It was reported that the *Samrudhi Kendra* functioned initially in a temporarily shed. The new building for the *Samrudhi Kendra* was opened on April 4th 2000. The ITC authorities said that it the *Kendra* functions here, the NCVT (National Council of Vocational Training) certificate will be cancelled since more space is required for the present ITC to retain the same. Hence the ITC authorities do not want the centre to function in its campus. Therefore the centre remains completely closed since January 2005. Some of its furniture of the *Kendra* is placed in the building of the Khadi board nearby. The Chairman of the *Kendra* is the Director, Scheduled Castes Development Department, having its Head Quarters at Thiruvananthapuram itself.

4.1 Executive committee

The project manager of the *Kendra* is B. Sugathan who is Superintendent of I.T.C and is now in charge of the *Samrudhi Kendra*

4.2 Office Bearers

1. Chief Planning Officer—Member Secretary
2. Director, Scheduled Caste Development Department—Chairman
3. Joint Director (Technical)—Member
4. District Scheduled Caste Development Officer—Member
5. Muraleedharan—Member
6. Mohanan—Member

4.3 *Observations*

The *Kendra* unlike others (so far discussion) has a very good concrete building for its functioning and was inaugurated on 4th April 2000 by the former Minister for SCST Development, Sri K. Radhakrishnan. As the *Kendra* has been closed for the past three years, the building has cowwebs in its extreme and is in a neat less condition. There are a few furniture like cot, stools etc. lying here and there. All the other machineries have been sold. It is informed to the researcher that there were no orders for closing the *Samrudhi Kendra* infinitely. However, it was observed that the project manager has not been taking any responsibility for undertaking work orders so far. Some of the beneficiaries interviewed were greatly satisfied during its functioning as they had a consistent income when this *Kendra* was functioning. One of them opined that when the *Kendra* was functioning there was a lot of *Samrudhi* (prosperity) for them. However, no genuine reasons could be identified for closing the *Kendra*. It was also informed that a grant had been received for this *Samrudhi Kendra* from the Youth Affairs Ministry for conducting carpentry skill training to 25 Scheduled Castes students. Students were trained under this scheme and it is said that they have now become skilled workers in furniture making. Some of the furniture's are kept in the building of the *Khadi* Board, which had been hired for storing the furniture of the *Samrudhi Kendra*. Initially it was a weaving centre and there are also few hand loom-weaving machines available here which is said to have fetch Rs. worth 3 lakhs. The project Manger who was in charge of the institute received a consolidated amount of Rs. 1000. which was insufficient, and a full time project manager is required for the proper functioning of the *Kendra*. There was also a watchman in the *Kendra*. He complaint that he was not getting wages for the past three years, yet he is continuing his job.

4.4 *Machineries*

It was reported that the existing machineries are that of the ITC's and all the machineries of the *Kendra* (except one) were sold via. auction.

4.5 *Raw materials*

The raw materials (wood in particular) were procured from the mills (timber depots) after inviting tender. Unlike the *Samrudhi Kendra* at Palakkad the Thiruvananthapuram unit had not reported the problem of shortage of raw materials.

4.6 *Beneficiaries*

The two beneficiaries interviewed reported that they had a constant income when the *Kendra* was functioning. Now all of them are frustrated as they

are unemployed. They used to get good working orders in the Kendra. They say during the tenure of Mr. Simon (Project Manager) the Kendra used to run very efficiently and it was reported that it is after his retirement that the centre toppled down. Hence it is observed that efficient project managers are required for running the *Samrudhi Kendra's*. Unlike other *Kendra's* so far discussed, the beneficiaries at the Thiruvananthapuram unit were availed treatment benefits. Thus, they have been benefited in all respect and some of them were able to built good houses and get good business alliances. They were also given loans to buy vehicles, tool allowance (Rs. 2000 yearly). It was reported that the *Samrudhi Kendra* had received grant from the Central Government and with that fund the present concrete building was constructed. The beneficiaries also received 20% bonus for *Onam* and uniforms twice in a year. The beneficiaries say that they would have provided the benefits of Provident fund at least if they had completed 10 years, but the *Kendra* was closed for no reasons when it was 8 years. Some of them reported that during the period of SC Director, Sri E. Ayyappan, I.A.S., the *Kendra* had worked very well. Now also the beneficiaries are said to be willing to work, but machineries are required. However, it is reported that there was no peon in the *Kendra* and the watchman carried out the work.

K. Satheesan is a beneficiary of this unit who is now 38 years of old. He belongs to the Scheduled Caste Pulaya community and learnt the carpentry trade in the year 1986 from the ITC and has received two years training at *Samrudhi Kendra*. He was highly satisfied when the *Kendra* was functioning and had received a loan of Rs. 40,000 for house maintenance, and availed even P.F. benefits. But, it was reported that as the centre has being locked everything is gone. Now he is going for head load working where the income is meager and inconsistent. He says that the union people at Attipra also had good income when the centre functioned. His opinion suggests that the *Kendra* was profit making and that itself is the reason for its close down. It was also reported that four beneficiaries were also sent to Ernakulam for special training, especially for skill up-gradation.

4.7 Market

The furniture's like the double decker bed, school desk, wooden alimarah are also sold to private agencies in addition to VSSC staff quarters. However, the beneficiaries frankly reported that they used to get commission for orders and hence there was a lot of competition to procure orders. Orders are even received from pre matric hostels and schools from Kasaragode to Thiruvananthapuram.

4.8 Problem identified

- * The centre was not working properly since 2002 and closed down from 2005;
- * The society being registered under the Charitable Society's Act it should not be a profit making institution. But it is said that this *Samrudhi Kendra* had an earning of 14 lakhs, which had lead to pay even income tax ;
- * Bye law is reported to be unconstitutional.

4.9 Recommendations

- * New Machinery including designing machines and drilling machines has to be procured ;
- * Necessary amendment in the existing Bye law need to be made ;
- * Efficient Project Managers are to be appointed in this *Samrudhi Kendra* ;
- * Store Purchase rules needs to be relaxed for purchasing from the *Samrudhi Kendra* ;
- * Inclusion of *Samrudhi Kendra* in the Stock Purchase Department Manual by amending the Stock Purchase manual ;
- * As the *Kendra* is registered under the charitable Society Act it should not be a profit making institution. Hence necessary steps to be taken to register it under appropriate Act ;
- * The *Kendra* can be given to the beneficiaries for whosoever the *Kendra's* has been started ;
- * District Panchayats should also involve in the progress of the *Samrudhi Kendra's* in the respective districts.

5. Samrudhi Kendra-Kottayam

The *Samrudhi Kendra* in Kottayam was sanctioned as per G.O. No. 59/90 SCSTDD Thiruvananthapuram dated 31-10-1990 and is proposed for a home appliance repair unit. Based on this order, a meeting was held in 6-8-1993, chaired by the District Collector and decision was to form a committee to set up a *Samrudhi Kendra* at S.P. Colony, *Kurichi*. But due to lack of infrastructure facilities at *Kurichi* the unit was not started and is therefore shifted to the ITC campus at *Madappally*. The specialization at this centre is carpentry. The Kerala State *Nirmithi Kendra* was entrusted to construct a separate building for the

Kendra and Rs. 1,00,000 was allotted for the purpose. The construction work began in 1994 and is completed in 1997.

An Official Committee was also formed to purchase raw materials and market the finished products of the unit. The following are the members the Committee.

- District SC Development Officer—Chairman,
- Training Superintendent ; ITC *Madappally*—Member,
- Taluk Trade Centre Manager—member,
- One beneficiary—member, and
- One local representative—member .

The *Samrudhi Kendra* at *Madappally* ITC was started in March 2000 for the production and sale of furniture items. P.G. Baby was the training superintendent at that time. Initially there were five members working in the centre, but two of them left within two weeks itself. Of the remaining three, one master craftsman is paid honorarium and the other two workers were paid in 'piece rate'. The major products manufactured are table, chair, cupboard, file rack etc. However, it was reported that the functioning or the *Kendra* was non profitable and the unit was closed down in September 2001, for which some of the reasons are as follows :

- (a) Lack of raw materials ;
- (b) Non-availability of machineries ; and
- (c) Lack of sufficient orders.

One of the members opined that if the *Samrudhi Kendra* were getting continuous supply of raw materials and sufficient supply orders it would have run profitably. It was also reported that the immediate reason for the shutting of the *Kendra* was the transfer of the ITC superintendent P.G. Baby, who is skilled in carpentry. But the succeeded superintendent (K. C. Sivaraman's) expertise was in weaving and therefore could not run the carpentry efficiently. It is reported that it was his decision to close the *Kendra* infinitely making the SC youths jobless.

5.1 Recommendations

- * Ensure regular supply of raw materials to the *Kendra* ;
- * Government Departments should procure necessary furniture from the center ;

- * Appoint project managers who have knowledge in carpentry trade so that he would be able to supervise the work effectively ;
- * Adequate machineries need to be procured.

6. **Samrudhi Kendra-Pattanamthitta**

The *Samrudhi Kendra* at Pattanamthitta was sanctioned as per the G.O. 59/90 SCSTTV, dt. 13-10-1990 for starting a design centre. However, no attempt had been made by the executive committee to implement the *Kendra*.

7. **Samrudhi Kendra-Kozhikode**

The *Samrudhi Kendra* at Kozhikode was sanctioned as per the G.O.59/90 SCSTTV dt. 13-10-1990 for starting a two wheeler repair at *Elathur*, Kozhikode. However, the trade of specialization was later changed to a catering unit (mobile fast food unit). It was reported that a grant of 18.99 lakhs was provided and the *Kendra* had purchased a van (Swaraj mazda), but nothing happens so far and no one is aware about the position of the vehicle. Though 25 Scheduled Caste youths were registered, none of them have worked in the *Kendra*. However, it is observed that there is a temporary building for the *Samrudhi Kendra* at *Elathur*.

8. **Samrudhi Kendra-Alappuzha**

The *Samrudhi Kendra* at Alappuzha was sanctioned as per G.O. (Ms) No. 59/90/SCSTDD dated 31-10-1990 for the production and sale of coir products. The *Kendra* was established at the premises of the former Production-cum-Training Centre at *Kalavoor*. Initially, there were 20 Scheduled Caste members working in the unit. However, the third general body meeting at the center discharge the membership of 13 members considering the fact that they are from very far off places and cannot come to center regularly.

8.1 *Work Shed*

As per the recommendation of the District Scheduled Caste Development Officer the Kerala State Nirmithi Kendra was asked to submit a plan and estimate of Rs. 1,40,000 for constructing a separate building for *Samrudhi Kendra* in February 1993. The Govt. accepted the plan and estimate and allotted Rs. 1,00,000 in July 1993 and Rs. 40,000 in June 1994. However, the *Nirmithi Kendra* while not completing the construction had submitted the completion certificate in September, 1994. It has been observed that the construction was poor in condition for using low quality roofing materials and only certain 'concrete pillars' exists at present.

8.2 *Showroom*

With the objective of marketing the products of *Samrudhi Kendra* a showroom was opened in a rented building at Pathirappully. However, the showroom manager Smt. P. C. Padmini reported that in the initial stage the Kendra had been functioning smoothly and made a good income. The reason she reported was that in addition to the *Samrudhi kendra's* products the center also purchased certain other products from the open market at a lower price and sold it in the showroom with a profit. This is because the *Samrudhi Kendra* produced only two or three varieties of coir products such as rope mat, Dutch mat etc. However, after the *Samrudhi Kendra* stopped functioning, it was difficult to operate the showroom without the products of the *Kendra*. Therefore the showroom at Alappuzha was closed and the rented building vacated in August 1998.

8.3 *Project Manager*

The Training Superintendent at the PCTI is the Project manager. A full time project Manager was absent. It was reported that this was also one of the major reasons for the huge loss in the functioning of the *Kendra*. Sri. Asokan P.S., a member of the *Kendra* opined that in order to keep the quality of the products and avoid wastage of resources one experienced person in the specialized field is needed as Project manager. Moreover, while marketing the expertise of the project manager is unavoidable. Another member reports that the *Samrudhi Kendra* is a very good project because this had once given them employment opportunity and a regular income.

8.4 *Major reasons for the failure*

- * Production of non-marketable products ;
- * Lack of effective management ;
- * Severe competition from the private sector.

8.5 *Recommendation*

The *Kendra* at Alappuzha is not a profit-making organisation. Though, the main objective of the *Kendra* is to promote innovative ideas and develop production skill for generating employment opportunities among Scheduled Castes, for the existence of an organization profit making is necessary. The following recommendations are given for the Alappuzha *Samrudhi Kendra* :

- * Quality products are to be produced with constant up-gradation of the products with market value.

- * Orders are to be acquired and prompt supplies of the orders are necessary.
- * The Samrudhi Kendra should get the service of a good Project manager.
- * Telephone connection may also be provide to this Kendra.
- * The governing body should conduct monthly meeting effectively to evaluate the progress and weakness of the Kendra.
- * The beneficiaries' should be given training in upgrading their skill in making quality and value addition products.
- * Alappuzha being a tourist attractive centre, value added coir products produced from the *Samrudhi Kendra* will certainly enhance the functioning of the *Kendra* in a more successful manner benefiting the Scheduled Caste community of the District.

9. **Samrudhi Kendra's- Kasaragode and Kannur**

In *Neeleshwaram*, Kasaragode, the *Samrudhi Kendra*, while the project to be implemented was home appliance repair, the implemented project was that of the woodwork. Five workers and one master trainee were appointed in the year 1992. But production cannot be executed due to lack of expertise and constant monitoring.

Similarly, in Kannur, while the trade recommended was that of weaving at *Azhikode* and the implemented trade was that of the hollow bricks. Though the center started in 1997 with three beneficiaries, it was also closed down due to lack of proper management. It was reported that there is a building with asbestos roofing for the *Samrudhi Kendra*.

10. **Analysis, Conclusion and Recommendations**

It has been observed from the study that the *Samrudhi Kendra's* which were initiated by the Government with good intentions could not fulfill its objectives i.e. imparting training to the Scheduled Castes youths of Kerala in modern technique of production and utilizing tilis trained manpower in the production cum marketing, centres run by them and thereby serving for the Economic Development of these weaker sections. Though it had provided employment to a few youths <1% in 3-4 district, the aim of employment and creating at least 20 SC entrepreneurs in each district of Kerala was not fulfilled. However it has been observed that some of the Scheduled Caste beneficiaries in the *Samrudhi Kendra's* were satisfied to a certain extent while working at these

centres. It is also found out from the study that the *Samrudhi Kendra's* could not be implemented in all the districts as proposed in 1990. Moreover, it was also noticed that the specific trade mentioned in the then G.O. could not be implemented in all districts, instead changes in specialization are noticed. Further the study reveals that the present functional *Samrudhi Kendra's* are that at Palakkad and Thrissur, where the trades practiced are that of carpentry and weaving respectively. It has also been noticed that the districts where the *Samrudhi Kendra's* were implemented and later closed had benefited the Scheduled Caste beneficiaries to a great extent, for e.g. the *Samrudhi Kendra* at *Attipra*, Thiruvananthapuram. It was reported by the beneficiaries of this center that there was immense profit in this *Kendra* and they obtained production linked bonus and the standard of living had improved considerably. Moreover, those trained in the skill were in demand throughout Kerala. The case in point of some of the beneficiaries of this *Kendra* would serve as an example for other closed down *Samrudhi Kendra's* concentrating on carpentry. By so doing, we believe, this would benefit the Scheduled Caste beneficiaries of the District and would bring economic development. Similar, the case in the point of the *Kendra* at Thrissur is striking. The beneficiaries here although have less income are satisfied in doing work in the trade in which they have been trained. It is observed from the study that 'wood work' and 'weaving' are the two trades now surviving and making profits. Further, one of the striking aspects of the beneficiaries interviewed for this study is that majority of them believe that the closed *Samrudhi Kendra's* would be opened.

Some of the general recommendations given in the present study are to refurbish the *Samrudhi Kendra's* so that they can serve their objectives. It is essential that all the *Samrudhi Kendra's* that are closed need to be opened after providing grant for infrastructure facilities. Wherever needed Government orders are to be issued for purchasing products from the *Samrudhi Kendra* by amending the Stock Purchase Manual. By doing so, the profits procured from each production centre can be utilized for conducting training programme for the beneficiaries and upgrading the machineries. Moreover, the beneficiaries are to be provided production-linked bonus. New machineries like designing machines, drilling machines etc suitable to each centre needs to be procured. Project Managers well versed in the trade at each production centre need to be appointed. District Panchayats should also involve in the growth of the *Samrudhi Kendra's*.

ANNEXURE-i

കേരള സർക്കാർ

സംഗ്രഹം

പട്ടികജാതി വികസനം—സമൂഹികകേന്ദ്രങ്ങൾ—ജില്ലാ സമൂഹികകേന്ദ്രങ്ങൾ പ്രവർത്തന സമിതി രൂപീകരിച്ച ഉത്തരവ് പുറപ്പെടുവിക്കുന്നു

പട്ടികജാതി പട്ടികവർഗ്ഗ വികസന (എ) വകുപ്പ്

സ.ഉ.(കയ്യെഴുത്ത്) നം. 59/90/പജ.പവ.വിവ. തിരുവനന്തപുരം, 1990 ഒക്ടോബർ 31.

പരാമർശം :— പട്ടികജാതി വികസന ഡയറക്ടറുടെ 22-8-1990, 31-9-1990 എന്നീ തീയതികളിലെ പ്ലാനിംഗ് 1-18732/90 എന്ന നമ്പരിലുള്ള കത്തുകൾ.

ഉത്തരവ്

പട്ടികജാതി വികസന വകുപ്പിന്റെ നിയന്ത്രണത്തിലുള്ള ഉല്പാദന പരിശീലന കേന്ദ്രങ്ങൾ വാണിജ്യാടിസ്ഥാനത്തിൽ പുനഃസംഘടിപ്പിച്ച് സമൂഹിക കേന്ദ്രങ്ങൾ രൂപീകരിക്കാൻ ഗവൺമെന്റ് നിശ്ചയിച്ചിട്ടുണ്ട്. ഡോ. അംബേദ്കർ ജന്മശതാബ്ദിയോടനുബന്ധിച്ച് നടപ്പിലാക്കുന്ന വികസന പ്രവർത്തനങ്ങളിലെ ഒരു പരിപാടിയായി സമൂഹികകേന്ദ്രങ്ങൾ പ്രഖ്യാപിക്കപ്പെടുകയും ചെയ്തിട്ടുണ്ട്. ഈ കേന്ദ്രങ്ങൾ ഓരോ ജില്ലയിലും രൂപീകരിച്ച് രജിസ്റ്റർ ചെയ്ത് പ്രാവർത്തികമാക്കുന്നതിലേക്കായി തിരുവനന്തപുരം, ആലപ്പുഴ ഒഴികെയുള്ള ജില്ലകളിൽ താഴെ പറയുന്ന ഔദ്യോഗിക/അനൗദ്യോഗികാംഗങ്ങളടങ്ങുന്ന പ്രവർത്തക സമിതി രൂപീകരിച്ച് ഉത്തരവ് പുറപ്പെടുവിക്കുന്നു.

- 1. ജില്ലാ കളക്ടർ - ചെയർമാൻ
- 2. ജില്ലാ പട്ടികജാതി വികസന ഓഫീസർ - മെമ്പർ സെക്രട്ടറി
- 3. പരിശീലന കേന്ദ്രങ്ങളുടെ ബന്ധപ്പെട്ട ട്രെയിനിംഗ് സൂപ്രണ്ട് - പ്രൊജക്ട് മാനേജർ
- 4. ജില്ലാ പ്ലാനിംഗ് ഓഫീസർ - മെമ്പർ
- 5. ജനറൽ മാനേജർ, ജില്ലാ വ്യവസായ കേന്ദ്രം - ,,
- 6. പരിശീലന കേന്ദ്രങ്ങളിലെ ഉല്പന്നങ്ങളുടെ വിപണന കാര്യത്തിൽ വൈദഗ്ധ്യമുള്ള അനൗദ്യോഗികാംഗങ്ങൾ - പട്ടികജാതി വികസന ഡയറക്ടർ ഇവരെ നാമനിർദ്ദേശം ചെയ്യുന്നതായിരിക്കും

ഓരോ സമൂഹികകേന്ദ്രത്തിലും ആരംഭിക്കാനുദ്ദേശിക്കുന്ന ട്രേഡുകളുടെ വിവരം അനുബന്ധമായി ചേർത്തിട്ടുണ്ട്.

ഗവർണ്ണറുടെ ഉത്തരവുപ്രകാരം,

യു. കെ. വേലായുധൻ,
ജോയിന്റ് സെക്രട്ടറി.

അനുബന്ധം

<u>ജില്ല</u>	<u>ഉല്പാദന പരിശീലന കേന്ദ്രം</u>	<u>ട്രേഡ്</u>
തിരുവനന്തപുരം	ആറ്റിപ്ര	മരപ്പണി
ആലപ്പുഴ	കലവൂർ	കയറുല്പന്നം
കൊല്ലം	ശസ്താംകോട്ട	ഹോം അപ്പളയൻസസ് റിപ്പയർ
പത്തനംതിട്ട	പത്തനംതിട്ട	ഡിസൈൻ സെന്റർ
കോട്ടയം	എസ്.പി. കോളനി	ഹോം അപ്പളയൻസസ് റിപ്പയർ
എറണാകുളം	ആലുവ	ടൂ/ത്രി വീലർ, കാർ റിപ്പയർ
തൃശ്ശൂർ	ഹെർബർട്ട് നഗർ	ഗാർമെന്റ് മേക്കിംഗ്
മലപ്പുറം	പൊന്നാനി	ഹോം അപ്പളയൻസസ് റിപ്പയർ
പാലക്കാട്	പാലക്കാട്	മരപ്പണി
കോഴിക്കോട്	ഘേലത്തൂർ	ടൂ/ത്രി വീലർ, കാർ റിപ്പയർ
ഇടുക്കി	തൊടുപുഴ	മരപ്പണി
കണ്ണൂർ	അഴീക്കോട്	നെയത്ത്
കാസർഗോഡ്	നീലേശ്വർ	ഹോം അപ്പളയൻസസ് റിപ്പയർ

മേലെഴുത്തു നം. പ്ലാനിംഗ് 1. 8732/90 തീയതി 19-11-1990

സർക്കാർ ഉത്തരവിന്റെ പകർപ്പ് തിരുവനന്തപുരം, ആലപ്പുഴ ഒഴികെ എല്ലാ ജില്ലാ പട്ടിക ജാതി വികസന ആഫീസർമാർക്ക് അനന്തര നടപടികൾക്കായി അയയ്ക്കുന്നു.

പകർപ്പ്: ബന്ധപ്പെട്ട ട്രെയിനിംഗ് സൂപ്രണ്ടുമാർക്ക്

എഡ്യൂ.സി മോണിറ്ററിംഗ് 1, 11, 111

പ്ലാനിംഗ് 1-ന്റെ കരുതൽ ഫയൽ.

(ഒപ്പ്)

പട്ടിക ജാതി വികസന ഡയറക്ടർക്കുവേണ്ടി.

ANNEXURE-ii

RULES AND REGULATIONS

Subjected to the regulations of the Travancore-Cochin Literary scientific and Charitable Society Registration Act on 12 of 1955 these bye-laws will be binding on the organisation "Samridhi Kendra".

1. Name : The name of the organisation will be "Samridhi Kendra".
2. Address : The registered office of the Kendra will be as Thiruvananthapuram and its present address will be "SAMRIDHI KENDRA"

The executive committee may fix a suitable location for the Kendra in due course.

3. Territorial limits : District
4. Objectives : The objectives of the Samridhi Kendra are :
 - (i) To create a condition and to find out opportunities for employment to scheduled castes/scheduled tribes.
 - (ii) To serve as a nodal agency in generation and propagation innovative ideas in product manufacture and marketing techniques.
 - (iii) To give training to secheduled caste/scheduled tribe youths in modern techniques of prodcution and to employ them in the field.
 - (iv) To serve as a production/fabrication centre of produce like modern furniture, building components, show cases, shop/Bank counters, coir articles, well furnishings machine carvings, garments, household articles etc.
 - (v) To serve as an agency for marketing of products.
 - (vi) To serve as a processing unit for conversion of raw-materials to finished products.
 - (vii) To serve as retail outlets of all sorts of products.
 - (viii) To serve as an agency for the conduct of marketing exhibitions, seminars, display/demonstrations of research in the use and standardisation of and of reasearch in the use materials testing of products.
 - (ix) To provide necessary infrastructure like buildings, machinery master craftsmen/trainers etc. for running the Samridhi Kendra.

- (x) To arrange for purchase of raw-materials, conversion of raw-materials, display of finished products etc.
- (xi) To do all such things and to perform all such acts as may be necessary or appropriate for the achievement of any or all of the above objects.
- (xii) Without prejudice to the generality of the above and for effectively carrying out these objectives the KENDRA shall have the power to acquire hold and receive property of any kind, including securities and negotiable instruments, sell transfer or otherwise dispose of or deal with property of any kind belonging to the Kendra to enter into contracts for or in connection with any of the purposes of the Kendra and on its behalf to raise moneys and funds in such manner as may be deemed fit for and on behalf of the Kendra.
- (xiii) In accordance with the rules and regulations of the Kendra. The control administration and management of the affairs of the Kendra shall vest in a governing body consisting of seven members of which five shall be ex-officio members nominated by the chairman from among the officers of the state Government and Quasi-Government Institutions and two from non-official members nominated by the Chairman from among Institutions and Individual members who possess any special expertise and ability which would make them preiently suitable for contributing the objectives of the Kendra.

5. *Membership*

- (i) The membership of the Association shall be opened to any secheduled caste/scheduled tribe who subscribes to the objective of the Association and who is a major according to law, subject to the approval if the Governing Body.
- (ii) Every member of the Association shall be a resident within the territorial limits of the Kerala State.
- (iii) Those who are desirous of becoming members of the association should fill in a prescribed form and on getting approval of the Governing Body/Executive Committee sign the membership register after remitting the prescribed membership fee. The Governing Body can, in the interest of the organisation, reject any application for membership.

- (iv) Every member of the association shall be liable to contribute Rs. 50 towards membership fee and Rs. 10 towards the payment of monthly subscription to the association.
- (v) Any member shall be subjected to a fine of Rs. 50 in case he commits default of payment of monthly subscription to the association.
- (vi) The enrolment as members cannot be demanded as a matter of right.

6. *Cancellation/Ceasing of Members*

- (i) Any member may resign his membership by letter in writing addressed to the Secretary. But he shall not be entitled to obtain refund of the subscription already paid in advance or otherwise or of any portion thereof but shall remain liable to pay the amounts due as subscriptions up to the date of receipt of his letter or resignation to the Secretary.
- (ii) If a member is in contravention of the stipulation by laws of the association should be ceased as a member of the association. This will be ensured by the Governing Body, issuing show cause notice to the members.
- (iii) Death of the member.
- (iv) Continued default of monthly subscription or members for 6 months.

7. *Rules and Regulations of the Samridhi Kendra Thiruvananthapuram*

1. Definitions

- (a) Chairman : Means the Chairman of the Governing Body
- (b) Committee : Means the Governing Body of the Kendra
- (c) Member Secretary : Means the Secretary, nominated by the Chairman from among official members of the General Body.
- (d) Project Manager : Means the Manager appointed by the Chairman from members or non-members for executing the schemes and projects for releasing the objects of the society.
- (e) General Body : Means the General Body of the Kendra
- (f) Kendra : Means the "Samridhi Kendra" and
- (g) Member : Means any persons having been admitted to the Kendra according to rules and regulations, thereof.

8. *Office bearers of the Kendra*

- (i) The Chairman : The Director of Scheduled Caste Development Thiruvananthapuram shall be the Chairman.
- (ii) Member Secretary : There shall be a Member Secretary, nominated by the Chairman from among Ex-Officio members of the General Body.
- (iii) Project Manager : There shall be a part-time/full-time/honorary/paid project Manager appointed by the Chairman from among members of non-members.

9. *Rights and powers of the Office Bearers :*

- (i) Chairman.
 - (a) to preside over the meeting of the General Body and
 - (b) the Chairman shall have the right to nominate member to the Governing Body. He shall have the right to appoint a Project

Manager for execute the schemes and project of the Kendra. He shall have control over the Member Secretary and Project Manager.

- (c) all payment above Rs. 25,000 shall be made by the Chairman and Member Secretary jointly.
- (d) the Chairman shall sign all documents transferring, mortgaging or alienating the ownership of immovable properties and movables, of sizeable value, belonging to the Kendra.
- (ii) Member Secretary : He shall also be the Treasurer. He shall make funds available to the Project Manager for day to day expenses. He shall mak payment above Rs. 1,000 and below 2,000 without sanction for meeting exigencies and get ratification of afterwards. Such payments shall not exceed Rs. 5,000 in a month.

All documents and deeds transferring, mortgaging or alienating the rights on immovable properties and movable of sizeable value shall be sighed by the Member Secretary along with the Chairman.

Sanctioned payments upto Rs. 25,000 shall be effect by the Member Secretary and above Rs. 25,000 by him and the Chairman.

- (iii) *Project Manager :*

The Project Manager shall be responsible for executing the Scheme and Projects for realising objects of the Society. He shall prepare schemes as per the directions of the Chairman and governing body and shall implement them. He shall cause to maintain the records and account of the Kendra. He shall do correspondence on behalf of the Kendra. He sahll be responsible for the day to-day working of the Kendra and shall have administrative control over the personnel engaged in the working of the Society. He shall make payments upto Rs. 250 without sanction, for meeting exigencies and shall get ratification afterwards. Such payments shall not exceed Rs. 1,000 in a month, the money which can be obtained from the Member Secretary as advance.

- 10. *General Body :* The General Body shall consists of all the members/ beneficiaries, including the Chairman and the Members of the Governing Body.
- 11. *Proceedings of the General Body :*
 - (i) Every meeting of the General Body shall be presided over by the Chairman and in the event of his absence the Members present shall elect one among them.

- (ii) One-third of the members of the General Body present in person shall constitute a quorum and any fraction being founded off as one.
- (iii) Not less than three clear days notice of every meeting shall be given to each member in his address noted in the Register of Members of the General Body.
- (iv) Meeting of the General Body shall be held at least once in six months. Extra ordinary meeting of the General Body shall be convened on a written request from two thirds of members.
- (v) The Member Secretary shall call the meeting in consultation with the Chairman.
- (vi) Each member including the presiding member shall have a vote and in the case of equality of votes the Chairman the member presiding over the meeting as the case may be shall have a casting vote.
- (vii) Any business except that are specially ordered by the General Body to be placed before the meeting may be transacted by resolution by circulation among all members and got approved by a majority of the members.
- (viii) There shall be annual meeting of the General body and such other meeting as may be decided upon.

12. *Powers of General Body*

The Annual General Body Meeting of the members shall be convened by the Member Secretary under the orders of the Governing Body by a notice in writing giving atleast three days before the day appointed for such meeting.

At every General Body meeting all the members can participate. But the quorum shall be 1/3 of the effective members or 25 whichever is minimum. The Governing Body and other office bearers will be elected by the General Body.

The Governing Body derives its powers from the General Body. In addition to the powers of the Governing Body which it enjoys for the day-to-day functioning of the organisation, the General Body will have the following powers :

- (i) to consider and approve the annual budget of the Kendra.

- (ii) to select auditors of the Kendra.
 - (iii) to make bye laws in respect of the following matters.
 1. The Management of the property, funds, affairs and work of the Kendra.
 2. The procedure for selection of members of the committee including provisions for the transaction of business by circulation, proxy or otherwise as may deemed find.
 3. Powers, functions and duties of Member Secretary/Project Manager.
 4. Such other purpose as may be found necessary and
 - (iv) to repeal amend and modify the bye-laws.
 - (v) to perform all such acts and do all such things as may be necessary for the proper management of the property and affairs of the Kendra.
13. *Rights, Powers and Duties of the Governing Body :*
- (a) All properties, immovable or of any kind shall best in the Governing Body.
 - (b) The business and affairs of the Kendra shall be carried on and managed by the Governing body.
 - (c) The Governing Body shall consist of.
 1. The Chairman (2) Member secretary (Official)
 2. The Project Manager and 4 others of whom 2 will be official members and two will be nominated non-official Members.
 - (d) The Governing body shall have the following powers and rights.
 - (i) to acquire by gift, purchase, exchange, lease or otherwise lands, buildings, or other immovable properties together with all rights pertaining thereto ;
 - (ii) to construct and maintain buildings inculding right to alter or improve them and to equip them suitable ;
 - (iii) to manage properties of the Kendra ;
 - (iv) To raise funds for the kendra by gifts, donations or otherwise ;
 - (v) to receive money, securities, instruments and or any other movable properties for and on behalf of the Kendra ;

- (vi) to enter into agreement for and on behalf of the Kendra ;
- (vii) to sue and defend all legal proceedings on behalf of the Kendra ;
- (viii) to grant receipt to sign and execute instrument and to endorse negotiable instruments ;
- (ix) to make sign and execute all such documents and instruments as may be necessary, for proper management of the property of affairs of the Kendra ;
- (x) to invest the money and funds of the Kendra to vary the investment and when it may seem necessary or proper.
- (xi) to prepare an annual budget for the consideration of the Kendra at the annual General meeting ;
- (xii) to manage, sell, transfer or otherwise disposes of any property, movable or immovable of the Kendra ;
- (xiii) to assign from time to time such functions and delegate such powers as it may deem/committee or the members, secretaries, project manager of the Kendra.

14. *Funds and Budget*

- (a) The finds of the Kendra shall consist of the following.
 - (i) Grants from the Kerala state Government and any other state Government and the Government of India.
 - (ii) Grants and contrintion from other corporate bodies, agencies, institutions and persons in India are outside ;
 - (iii) Loans from Government, any other state Government, the Government of India and other financing institutions ;
 - (iv) Income from sales and services of the Kendra ;
- (b) The funds of this Kendra accruing from any source shall be devoted to be used solely for the promotion of the objects set forth in the Bye-laws of the Kendra.
- (c) The fund shall be deposited in the name of the centre in such banks as may be decided upon by the Govering body and shall be operated by the Member Secretary or jointly the Chairman and Member sceretary.
- (d) Once in every year, the Governing Body shall frame budget of the estimated income and expenditure of the Kerala and place before

the General body at its annual meeting for consideration and adoption ;

- (e) Once in every year the accounts of the Kendra shall be audited by the auditors appointed for the purpose by the General Body.
- (f) A statement of the accounts audited together with the observation of the auditors shall be placed before the General Body at its annual meetings and if the statement of audited accounts are not ready by the date of the annual meetings, it should be placed before the General Body at a subsequent meeting called for, for the purpose.
- (g) The Governing Body shall at some date not later than 18 months after the registration of the Kendra and subsequently once at least in every year, placed before the Annual General Body meeting the balance sheet and income or expenditure account for the period. In the case of the first account the account shall cover the period from the date of registration to the close period and in any other case for a period of one year from the last closure of accounts.
- (h) The balance sheet and income and expenditure accounts shall be audited by the Auditor appointed by the General Body. The balance sheet and income and expenditure statement shall be signed by at least three members of the Governing body.
- (i) The project Manager shall prepare and present Governing body the annual Budget for consideration approval. He shall maintain proper accounts of the Kendra.
- (j) The quorum of the Governing body will be four.

15. *Amendments:*

Amendments to these Rules and Regulations may be made by the General Body by a two-third majority or the members present and voting, in the meeting convened for the purpose provided that the members voting in favour of the amendments constitute not less than half the total number of the members of the General body at the time .

16. *Term of the Governing body and the Committee :*

The term of the Governing body be three years, except for ex-officio members and secretary from the date of nomination. Ex-officio members of the Governing Body shall continue in office as long as they continue in office or till

they are replaced by other nominees of the Chairman subject to the approval of the General Body.

17. *Seal of the Society :*

The Governing Body shall provide a seal and also provide for its safe custody. The seal shall not be used except with the authority of the Governing Body previously given and every instrument shall be countersigned by the secretary or some other persons authorised by General body.

18. *Indemnity :*

Every officer of the Kendra shall be indemnified out of the funds, of the Kendra against all losses and expenses incurred in the discharge of his duties except those caused by his own neglect wilful act or default and such a person shall be answerable only for his own acts, neglect or default and not for these acts, neglect or default of any other persons.

19. *Dissolution :*

(i) Subject to the consent of the Government of Kerala maximum number not less than three-fourth of the members of the Kendra may determine that the Kendra shall be dissolved and there upon it shall be dissolved forthwith or at the time agreed upon and all necessary steps shall be taken for the disposal and settlements of the property of the Kendra, its claims and liabilities according to Rules of the said Kendra applicable thereto. The dissolution shall be subject to the other provisions contained in section 23 of the Travancore Cochin Literary scientific and charitable societies Registration Act 1955 (Act XII of 1955).

(ii) On dissolution of the Kendra the Government of Kerala shall be entitled to take over all the assets and liabilities of the Kendra.

20. *General :*

The society shall be a non-profit seeking institution. The rights, duties and powers of the project Manager shall vest in the Member Secretary in case the post of project Manager is vacant.

21. *Declaration*

In all circumstances, this Kendra will be functioning in accordance with the provisions of the Travancore-Cochin literary, scientific and charitable societies registration Act (Act XII of 1955) and all the provisions of the said Act will be applicable to the Kendra.

We, the undersigned members of the General body of the Kendra Hereby certify that the above is correct copy of the Rules and Regulations of the said Kendra.

- 1. Chairman :
Director of Schedule Caste Development,
Thiruvananthapuram.
- 2. Member Secretary : A.R. Velayudhan Pillai,
Chief Planning Officer, Directorate of Scheduled
Caste Development, Thiruvananthapuram.
- 3. Member : S. Sankara Warriar,
Joint Director (Technical),
Directorate of Scheduled Caste Development,
Thiruvananthapuram.
- 4. Member :
District Development Officer for Scheduled Castes
.....
- 5. Member :
.....
- 6. Member :
.....
- 7. Project Manager :
Training Superintendents, Production-cum
Training institute

MEMORANDUM OF ASSOCIATION OF THE “SAMRUDHI KENDRA”.....

The State Government and the Department of Scheduled Caste Development have been considering to set up an organisation for Scheduled Castes to promote innovation ideas and modern techniques and providing upto date know-how in skills and opportunity for employment consequence to discussion in this line, we the undersigned officers of the Department of Schedule Caste Development have resolved to form and constitute a Society called “SAMRUDHI KENDRA” under the provisions of the Travancore Cochin Literary Scientific and Charitable Societies Registration Act, XII of 1955, upon the following Memorandum of Association :

- 1. The name of the Society shall be “Samrudhi Kendra”.
- 2. The registered office of the Society shall be in.....
- 3. The objectives of the Society shall be the following:
 - (i) To create a condition and to find out opportunities for employment to Schedule Caste/Scheduled Tribe.

- (ii) To serve as a nodal agency in generating and propagating innovative ideas in produce manufacture and marketing techniques.
- (iii) To give training to Scheduled Caste/Scheduled Tribe youths in modern techniques of production and to employ them in the field.
- (iv) To serve as an agency for marketing of product.
- (v) To serve as a processing unit for conservation of raw-materials to finished products.
- (vi) To serve as retail outlets of all sorts of products.
- (vii) To serve as an agency for the conduct of market Fairs exhibitions, seminars, display/demonstrations, conduct of research in the use and standardisation of materials testing of products etc.
- (viii) To provide necessary infrastructure like building machinery master craftsmen/trainers etc. for running the Samridhi Kendra.
- (ix) To arrange for purchase of raw materials, consolidating of raw-materials, raw-materials, display of finished products etc.
- (x) To do all such things and to perform all such Act. as may be necessary or appropriate for the acquirement of any or all of the above objects.
- (xi) Without prejudice to that generally of the above effectively carrying out these objectives acquire, and receive property of any kind, including sections and agencies instruments, self transfer or other wise or deal with to enter into contracts for or in connection with of the purposes of the Kendra and on its monys and funds in such and on behalf of the Kerala.
- (xii) In accordance with the rules and regulations of the Kendra, the control, administration and Management of the affairs of the Kendra shall vest in a quorum body consisting of seven members of which five ex-officio members nominated by the Chairman from among the officers of the State Government and Quasi-Government Institutions and two from non-official members nominated by the Chairman from among Institutional and individual members who possess any special expertise and ability which would make them pre-eminently suitable for contributing the copies of the Kendra.

A copy of the rules and regulations of the Kendra certified to be correct copy by three members of the Governing Body is filed with the District Registrar, along with the Memorandum of Association.

We, the following persons whose names and addresses that given below, having associated ourselves for the purpose described in this Memorandum of Association do hereby our names to this and set our hands hereunto and form ourselves into a Society under Act XII of 1955 this the..... day of.....1990.

<i>Sl. No.</i>	<i>Name, Address & Occupation</i>	<i>Signature</i>
1.	”	”
2.	”	”
3.	S. Sankara Warriar, Joint Director (Technical), Directorate of Scheduled Caste Development, Thiruvananthapuram.	

PROCEEDINGS OF THE DIRECTOR OF SCHEDULED CASTE DEVELOPMENT,
TRIVANDRUM

Order No. PLG. 1. 732/90 Dated 30-3-1990

Sub:— SCDD—Esst. of Samrudhi Kendras in Trivandrum and Alleppey Districts—Scheme approved—payment Orders issued

- Ref:*— 1. This office letter of even No. dated 22-3-1990 addressed to Government.
2. Government Letter No. 6290/A1/90/SCSTDD dated 27-3-1990.

In the reference first cited, we have submitted to Government a proposal to establish a “Samrudhi Kendras” under the auspices of the Schedule Caste Development department in each district in order to utilise trained manpower among Scheduled Caste and also to serve as production and marketing centres of all types of products manufactured in such centres.

Government in the reference 2nd cited has permitted the Director Scheduled Caste Development to register two Samrudhi Kendras, one in Trivandrum District and another in Alleppey District under the Charitable Societies Act of 1955. The production Centres will be organised under these Samrudhi Kendras and will be linked to the Training Institutes under the department and will utilise the spare capacity of machinery there. The Samrudhi Kendra can establish the productive centres there based on the resources potential of the area, availability of qualified personnel, market etc. A scheme of establishing in Trivandrum a production centre of furniture and for manufacture of standard building components was to be taken up. In Alapuzha Kendra productive unit of Coir works which is also an economic proposition considering the regional back ground of the areas was to be established.

The establishment of these contracts will give continue employment and accordingly generate income for Schedule Castes engaged there. Thus the scheme is eligible for funding from Central Assistance to Special Component Plan.

The Schemes were examined in detail for their economic viability and Technical feasibility. As a part of giving employment and generate income for the members of the Kendras it was decided to establish the production centres at Attipra in Trivandrum for furniture and at Kalavoor in Alleppey for Coir works. These productive centres are going to help in the economic development of SCs. The finance required for the establishment of these centre can be met from Special Central Assistance to Special Component Plan. M/s. Vijaya Bank, a Nationalised Bank havetentatively agree to finance this ventures in the priority

sector both at Trivandrum and Alapuzha. The requirement of Trivandrum Centre and Alappuzha centre can be funded from two sources of shown below:

<i>Item</i>	<i>Trivandrum Centre</i>	<i>Alappuzha Centre</i>
BCA to SCP	Rs. 3.20 lakhs	Rs. 2.50 lakhs
Institutional Finance	Rs. 6.35	Rs. 5.00
Total	Rs. 9.55 „	Rs. 7.50 „

As the two centres have to function immediately as orders for production have already been received it is decided that the centres can be assisted from the provision under Special Central Assistance to special component Plan from the current year. The total Special Central Assistance can be given in 2 instalments being drawn and disbursed from the current year's provision to the section. Ist instalment and 2nd instalment to be drawn from next year's provision of Special Central Assistance to Special Component Plan. Accordingly the financing pattern can be as follows:

Samrudhi Kendra, Trivandrum	Rs. 1.60 lakhs
Samrudhi Kendra, Alappuzha	Rs. 1.25 lakhs

The amount can be met from current years allotment under Special Control Assistance to Special Component Plan.

In the circumstances stated above, sanction is hereby accorded for the payment of Rs. 1.60 lakhs (Rs. One lakh and sixty thousand only) Trivandrum and Rs. 1.25 (Rupees One lakh and Twenty five thousand to Samrudhi Kendra Alleppey.

The amount will be drawn from the head of account "2225-01-793-01 (i) SCA to SCP under which there is a provision of Rs. 17.20 lakhs for the current year. The amount will drawn and disbursed by Demand Draft to the two Samrudhi Kendras.

(Sd.)

Director of Scheduled Caste Development.

To

Establishment C. (in duplicate for the drawal and disbursment of the amount one for Rs. 1.60 lakhs and the other for Rs. 1.25 lakhs. The

draft for Rs. 1.60 lakhs will be paid to Member Secretary Samrudhi Kendra, Trivandrum and draft for Rs. 1.25 lakhs to Member Secretary Samarudhi Kendra, Alapuzha.

Copy to: Finance A. for placing funds.
District Development Officer for SCs, Trivandrum, Alleppey.
S/T of Planning and
The Accountant General with C.L.
Sub Treasury Officer, Vellayambalam.

ANNEXURE iv

3-6-1992 കാലത്ത് 11 മണിക്ക് പാലക്കാട് സബ് കളക്ടറുടെ ചോബനിൽവെച്ചു കൂടിയ പ്രവർത്തക സമിതി യോഗത്തിൽ പങ്കെടുത്തവരുടെ ഹാജർ പട്ടിക.

1. ശ്രീ. ഹരിഹരൻ, ഡെപ്യൂട്ടി കളക്ടർ, പാലക്കാട്, ആർ.ഡി.ഒ. ചെയർമാൻ.
2. ശ്രീ. വി. ചന്ദ്രശേഖരൻ, ജില്ലാ പട്ടികജാതി വികസന ഓഫീസർ (മെമ്പർ സെക്രട്ടറി).
3. ശ്രീ. എം. എം. ശങ്കുണ്ണി, ജില്ലാ പ്ലാനിംഗ് ഓഫീസർ.
4. ശ്രീ. കെ. ഗോപാലകൃഷ്ണൻ, മാനേജർ ജില്ലാ വ്യവസായ കേന്ദ്രം, പാലക്കാട് (ജനറൽ മാനേജർക്കുവേണ്ടി)
5. ശ്രീ. അയ്യപ്പൻ, പ്രോജക്ട് മാനേജർ.
6. ശ്രീ. രാമചന്ദ്രൻ, കെ. വി.
7. ശ്രീ. മാധവൻ.

8-1-1998-ലെ 179/92 പജ. പവ.വിവ നമ്പർ സർക്കാർ ഉത്തരവനുസരിച്ച് സമൂഹ കേന്ദ്രത്തിന്റെ ചെയർമാൻ സ്ഥാനം ബന്ധപ്പെട്ട ജില്ലാ കളക്ടറിൽനിന്നും സബ് കളക്ടർമാർക്ക് നൽകിക്കൊണ്ട് ഉത്തരവായിട്ടുണ്ട്. സമൂഹ കേന്ദ്രത്തിന്റെ നിയമാവലിയിലും, ഭരണ ഘടനയിലും ആവശ്യമായ ഭേദഗതി വരുത്തുന്നതിന് തീരുമാനിച്ചു.

സമൂഹ കേന്ദ്രത്തിൽ അംഗങ്ങളായി ചേരാൻ അപേക്ഷകൾ സമർപ്പിച്ച 19 പേരുടെ അപേക്ഷകൾ പരിഗണിച്ചു. കെട്ടിടം പണി പൂർത്തിയാക്കി മെഷീനറികൾ സ്ഥാപിക്കുന്ന മുറയ്ക്ക് അംഗങ്ങളുടെ തെരഞ്ഞെടുപ്പ് നടത്തിയാൽമതി എന്ന് തീരുമാനിച്ചു.

കേന്ദ്രത്തിന് വേണ്ട വർക്ക്ഷെഡ് നിർമ്മിക്കുന്നതിന് പൊതുമരാമത്ത് വകുപ്പ് തയ്യാറാക്കിയ 1,15,000 രൂപയുടെ പ്ലാനും, എസ്റ്റിമേറ്റും പരിശോധിച്ചു. കെട്ടിടം പണി പാലക്കാട് ജില്ലാ നിർമ്മാണ വ്യവസായ സഹകരണ സംഘം ക്ലിപ്തം, പാലക്കാട് പി.ഒ., എന്ന സംഘത്തെ ഏൽപ്പിക്കാൻ തീരുമാനിച്ചു. കെട്ടിടത്തിന്റെ തറക്കല്ലിടൽ കർമ്മം മന്ത്രിസഭയുടെ ഒന്നാം വാർഷിക ആഘോഷ പരിപാടിയോടനുബന്ധിച്ച് ഉദ്ഘാടനം ചെയ്യാനും തീരുമാനിച്ചു.

കെട്ടിടം നിർമ്മിക്കാനാവശ്യമായ സ്ഥലം വടക്കാഞ്ചേരി 2 വില്ലേജിൽ 157/1ജി1, 157/6എ, 157/7 എന്നീ സർവ്വേ നമ്പരിൽപ്പെട്ടതും മംഗലം പരിശീലന കേന്ദ്രം പ്രവർത്തിക്കുന്നതുമായ 1.42 ഏക്കറിൽ നിന്നും 20 സെന്റ് സ്ഥലം വിട്ടു കിട്ടുന്നതിന് പട്ടികജാതി വികസന ഡയറക്ടറോട് ആവശ്യപ്പെടാനും തീരുമാനിച്ചു. കെട്ടിട നിർമ്മാണത്തോടൊപ്പം വൈദ്യുതിയുടെ ലഭ്യത ഉറപ്പുവരുത്താനുള്ള നടപിട സീകരിക്കണം. വൈദ്യുതി വകുപ്പുമായി ബന്ധപ്പെട്ട പവർ അലോക്കേഷനും ഉറപ്പ് വരുത്തണം.

മര ലേലം നടത്തുന്നത് സംബന്ധിച്ച് പരസ്യം അപ്പോൾ അറിയിക്കുന്നതിന് നെൻമാറ ജില്ലാ ഫോറസ്റ്റ് ഓഫീസർക്ക് എഴുതാനും തീരുമാനിച്ചു.

കാനറാ ബാങ്കിൽ നിക്ഷേപിച്ചിട്ടുള്ള 4,875 ലക്ഷം രൂപയിൽ 4 ലക്ഷം രൂപ ഫിക്സഡ് ഡെപ്പോസിറ്റിൽ കാനറാ ബാങ്കിലോ, ജില്ലാ സഹകരണ ബാങ്കിലോ നിക്ഷേപിക്കാനും തീരുമാനിച്ചു.

കേന്ദ്രത്തിന്റെ പ്രവർത്തനം സുഗമമായി നടത്തി കൊണ്ടുപോകുന്നതിന് അത്യാവശ്യമായ സീൽ, രജിസ്റ്ററുകൾ, സ്റ്റേഷനറി സാധനങ്ങൾ എന്നിവ വാങ്ങുന്നതിന് മെമ്പർ സെക്രട്ടറിയെ ചുമതലപ്പെടുത്തി. ഇതിന് വേണ്ടിവരുന്ന തുക പലിശയിനത്തിൽ ലഭിക്കുന്ന തുകയിൽനിന്നും ചെലവഴിക്കാവുന്നതാണെന്നും നിർദ്ദേശിച്ചു.

കേന്ദ്രത്തിന് രണ്ട് അനുദ്യോഗിക അംഗങ്ങളുണ്ട്. അവർക്ക് പ്രവർത്തന സമിതി യോഗത്തിൽ പങ്കെടുക്കുന്നതിന് ഇപ്പോൾ യാത്രപ്പടി നൽകുന്നില്ല. അർഹമായ യാത്രപ്പടി അനുവദിക്കണമെന്ന് അംഗങ്ങൾ അഭിപ്രായപ്പെട്ടു. സർക്കാർ സർവ്വീസിലെ ക്ലാസ്-3 വിഭാഗത്തിൽപ്പെടുന്നവർക്ക് അനുവദനീയമായ തുക ഡി. എ. ആയി നൽകുന്നതിന് തീരുമാനിച്ചു. ഇതിന് വേണ്ടി വരുന്ന തുകയും പലിശയിനത്തിൽ ലഭിക്കുന്ന തുകയിൽ നിന്നും ചെലവഴിക്കാനും തീരുമാനമെടുത്തു.

പ്രവർത്തക സമിതിയുടെ യോഗ നടപടികളെ കുറിച്ച് ഒരു പത്ര വാർത്ത ജില്ലാ ഇൻഫർമേഷൻ ഓഫീസർ മുഖേന നൽകുന്നതിനും തീരുമാനിച്ചു.

യോഗം 12.00 മണിക്ക് പര്യവസാനിച്ചു.

(ഒപ്പ്)
മെമ്പർ സെക്രട്ടറി.

(ഒപ്പ്)
ചെയർമാൻ.

ഭരണ ഘടന ഭേദഗതി

8-4-1992-ലെ 179/92 പജ. പവ. വിവ. നമ്പർ സർക്കാർ ഉത്തരവനുസരിച്ച് സമൂഹി കേന്ദ്രത്തിന്റെ ചെയർമാൻ സ്ഥാനം ബന്ധപ്പെട്ട ജില്ലാ കളക്ടർക്ക് പകരം സബ് കളക്ടറായി നിശ്ചയിച്ചിട്ടുണ്ട്. അതനുസരിച്ച് പാലക്കാട് സമൂഹി കേന്ദ്രത്തിന്റെ മെമ്പോറാണ്ടം ഓഫ് അസോസിയേഷനിലും, നിയമാവലിയിലും ഭരണ ഘടനയിലും എവിടെയൊക്കെ ചെർമാൻ എന്ന് പ്രസ്ഥാവിച്ചിട്ടുണ്ടോ അതെല്ലാം സബ് കളക്ടർ/ആർ. ഡി.ഒ. എന്ന് ഭേദഗതി ചെയ്യുന്നു.

(ഒപ്പ്)
മെമ്പർ സെക്രട്ടറി.

(ഒപ്പ്)
ചെയർമാൻ.

ANNEXURE V

KIRTADS

(EVALUTION WING)

QUESTIONNAIRE FOR BENEFICIARIES OF THE SAMRUDHI KENDRA

1. Name of the Samrudhi Kendra with :
Address

2. Name of Trade at the Kendra :
3. Name of the Beneficiary :
4. Address :

5. Age :
6. Community :
7. Educational Qualification :
8. Date of Joining the Samrudhi :
Kendra
9. Date of continuing/leaving the :
Samrudhi Kendra
10. Annual Income :
11. Whether Bonus/Incentives :
received
12. Savings if any so far :
13. Any attempt for entrepreneurship :

14. Loan/Advances/any other benefits :
etc. obtained from the Kendra

15. Problems experienced in the Kendra:

16. Suitable Recommendations :

Place :
Date :

Name of the Researcher
with signature

ANNEXURE VI

District : PALAKKAD
 Address : Samrudhi Kendra
 Mangalam
 Anchu Moorthy P.O.
 Palakkad
 Project Manager : Subramanyam
 No of Beneficiaries : 4

Address of the Benefeciaries	Year of Joining	Edu. Qualification
1. Mukundan, C. Parachirakadu Kalapetti P.O. Kuzhalmannam Palakkad	2002	Pre-degree 3rd group
2. Rajan, V. Karuppamkudam house Elavappadam P.O. Palakkad	1995	SSLC
3. Krishnan Kutty Kannimangalam Harijan Colony Elavappadam P.O. Palakkad	1995	SSLC
4. Chandran Kezhekkethara Anchumoorthy P.O. Palakkad	1995	SSLC

District : THRISSUR
 Project Manager : N. K. Balan
 No of Beneficiaries : 5

	<i>Year of Joining</i>	<i>Edu. Qualification</i>
1. Sajini Ettumana Thrissur	1998	SSLC Failed
2. Omana, T. K. Mangalath Irinjalkuda Thrissur	2000	SSLC Fail
3. Chandrika Koliyan Palakkal	2001	IX
4. Sumathy Cheruvadu Thrissur	1995	SSLC Fail
5. Jemini, C. S. Chirakkal Canal Enjamudi, P. O. Thrissur	1990	SSLC
6. Mini, K. M. Arattupuzha Harijan Colony Arattupuzha Thrissur	1999	VI
District	KOZHIKODE	

	<i>Year of Joining</i>	<i>Edu. Qualification</i>
1. Divakaran, U. K. Irulam Kunnath Mukkom P.O.	1995	SSLC
2. Kunjan, P. Palakkunnath Kayyittampoyil Mukkom	1995	SSLC

APPENDIX II

GOVERNMENT OF KERALA

Scheduled Castes and Scheduled Tribes Development (G) Department

NOTIFICATION

G.O. (P) No. 20/2002/SCSTDD. *Dated, Thiruvananthapuram, 20th April, 2002.*

S.R.O. No. 312/2002.—In exercise of the powers conferred by section 8 of the Kerala (Scheduled Castes and Scheduled Tribes) Regulation of Issue of Community Certificates Act, 1996 (11 of 1996), read with rule 7 of the Kerala (Scheduled Castes and Scheduled Tribes) Regulation of Issue of Community Certificates Rules, 2002 the Government of Kerala hereby constitute the Scrutiny Committee for verification of Community Certificates with the following members, namely :—

- | | |
|---|-------------------------|
| (i) Secretary to Government in charge of the Scheduled Castes and Scheduled Tribes Development Department. | Chairman,
Ex-Officio |
| (ii) Director of Scheduled Castes Development Department (for Scheduled Caste claims) Director of Scheduled Tribes Development Department (for Scheduled Tribes claims) | Member,
Ex-Officio |
| (iii) Director, Kerala Institute for Research, Training and Development Studies of Scheduled Castes and Scheduled Tribes (KIRTADS), Kozhikode. | Member,
Ex-Officio |

By order of the Governor,

L. NATARAJAN,
Secretary to Government.

Explanatory Note

(This does not form part of the Notification but is intended to indicate its general purport.)

The Kerala (Scheduled Castes and Scheduled Tribes) Regulation of Issue of Community Certificates Act, 1996, (11 of 1996) read with rule 7 of the Kerala (Scheduled Castes and Scheduled Tribes) Regulation of Issue of Community Certificate Rules, 2002 provides for the constitution of the Scrutiny Committee for verification of Community Certificates.

This notification is intended for the above purpose.

APPENDIX III

GOVERNMENT OF KERALA

Scheduled Castes and Scheduled Tribes Development (A) Department*Dated, Thiruvananthapuram, 9th February 2004.*

No. 22869/C1/03/SCSTDD.

From

Prl. Secretary to Government

To

The Director,
Scheduled Castes Dev. Department,
Thiruvananthapuram.

Sir,

Sub :—Scheduled Castes Development Department—Committee on Public Accounts (2001-2004)—56th Report —Action Taken Report—Reg.*Ref* :—Your letter No. Fin.A3-13985/94 dated 7-12-1996.

I am to invite your attention to the reference cited. In the audit para 3.16 on the report of the C&AG of India for the year ended on 31-3-2004 (Civil) it was inter alia observed that the action of the Department in having posted the staff even before ensuring availability of suitable accommodation for the showroom resulted in avoidable expenditure of Rs. 1.5 lakhs approximately by way of pay and allowances for the idle staff till May, 1994. Government have furnished report on the above paragraph to the Legislature Secretariat. The Committee on Public Accounts after considering the report of Government has made the following conclusions/recommendations.

“The Committee feels that avoidable expenditure of Rs. 1.5 lakhs by way of pay and allowances for the staff could have been avoided. If the Department had made earnest attempts to provide suitable accommodation for the showroom in Kozhikode for the sale of the products from the production centres under the Scheduled Castes Development Department”.

As the matter has been a fait accompli nothing can be done now. However I am directed to request you to keep in mind the above recommendation of the Committee on Public Accounts and to take appropriate steps not to occur such instances in future in your Department.

Yours faithfully,

BABY RAMAN,
Joint Secretary

For Prl. Secretary to Government.

ERRATA

COMMITTEE ON PUBLIC ACCOUNTS HUNDRED AND EIGHTH REPORT (2008-11)

<i>Page No.</i>	<i>Para No.</i>	<i>Reference to column, line etc.</i>	<i>For</i>	<i>Read</i>
'CONTENTS'	..	After 5th line	..	'II-Lr. No. 23843 A1/03/SCST DD dt. 7-9-05' inserted
'CONTENTS'	..	7th line	II	III
'CONTENTS'	..	Last line	III	IV
Composition	..	7th line from bottom	Shailaja	Shylaja
4	1.8	5th line	..	Insert (Copy enclosed as Appendix II) after 7-9-2005
8	2.9	4th line from bottom	Appendix II	Appendix III
10	2.14	Last line	Appendix III	Appendix IV
13	..	top of the page	..	Add 'Appendix II'
60	..	First line	Appendix II	Appendix III
61	..	First line	Appendix III	Appendix IV