

TWELFTH KERALA LEGISLATIVE ASSEMBLY

COMMITTEE ON PUBLIC UNDERTAKINGS (2006-2008)

NINETEENTH REPORT

(Presented on 13th March, 2007)

SECRETARIAT OF THE KERALA LEGISLATURE THIRUVANANTHAPURAM 2007

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On

The Action Taken by Government on the Recommendations contained in the Thirteenth Report of the Committee on Public Undertakings (2001-2004) relating to Plantation Corporation of Kerala Limited Based on the Report of the Comptroller and Auditor General of India for the year ended 31st March 1998 (Commercial)

469/2007.

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COMMITTEE ON PUBLIC UNDERTAKINGS (2006-2008)

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INTRODUCTION

I, Chairman, Committee on Public Undertakings having been authorised by the Committee to present the Report on their behalf, present this Nineteenth Report on the action taken by the Government on the recommendations contained in the 13th Report of the Committee on Public Undertakings (2001-2004) on the Working of the Plantation Corporation of Kerala Limited based on the Report of the Comptroller and Auditor General of India for the year ended 31-3-1998 (Commercial).

The statement of action taken by the Government included in this Report were considered by the Committee constituted for the year 2006-2008.

This Report was considered and approved by the Committee at the meeting held on 14-2-2007.

The Committee place on record their appreciation of the assistance rendered to them by the Accountant General (Audit), Kerala in the examination of the statements included in this Report.

MANKODE RADHAKRISHNAN,

Thiruvananthapuram, 13th March, 2007.

Chairman, Committee on Public Undertakings.

REPORT

The Thirteenth Report of the Committee on Public Undertakings (2001-2004) on Plantation Corporation of Kerala Limited, based on the Report of the Comptroller and Auditor General of India for the year ended March 31st, 1998 (Commercial) was presented to the House on 1st July 2002.

The Report contained 10 recommendations. Government have furnished replies to all the recommendations. The Committee considered the replies received from Government at its meeting held on 5th October, 2005.

The Committee accepted the replies to recommendations No. 1(21), 2 (22), 3 (23) and 10 (30) without any remarks. These recommendations and their replies form Chapter I of the Report.

The Committee accepted the replies to recommendations No. 4 (24), 5 (25), 6 (26), 7 (27), 8 (28) and 9 (29) with remarks. These recommendations, their replies and the remarks of the Committee form Chapter II of the Report.

General recommendations of the Committee form Chapter III of the Report.

The Committee visited the Kodumon Estate on 15-12-2005 and decided to put forth certain suggestions before the Government for earlier action. These suggestions of the Committee form Chapter III of the Report.

CHAPTER I Replies furnished by Government which have been accepted by the Committee without Remarks

Sl.	Para	Department	Action Taken by	
No.	No.		Government	
(1)	(2)	(3)	(4)	(5)

the

unscrupulous

view

the

21 Agriculture The Committee point out that Accepting

from the evidence tendered by expressed the witness it was clear that Committee on Public the Plantation Corporation had Sector Undertakings, the failed to invoke the general management shall try to clause in the tender notice avoid which enabled penalization of parties in the tender contractors who backed out process so that such from honoring the tenders after instances can be reduced quoting the highest prices in to the maximum extent auction. Had the Company possible. invoked this clause, the backing out of the contractors could have been prevented and the extra expenditure incurred by the Company for retendering of the work repeatedly could have been avoided. The Committee view this as a serious lapse on the part of the Company and desire that such instances are

not repeated in future.

22 Agriculture The Committee opine that the The issue has been contention of the company examined thoroughly by that they had benefited the company taking into from the delay in auctioning account all intrinsic and the trees cannot be accepted relevant factors which as such because the total loss were seen not considered (1) (2) (3) (4) (5)

22 Agriculture incurred due to re-tendering to arrive at the loss. While of the felling operations admitting the delay of one and the income from the year for executing the new plantations that would replanting in 3881 ha. have accrued had the been planted as estates scheduled had not been Hence recommended that a detailed necessitated due to the analysis of the whole circumstances which were operations be done on the beyond the anticipation and submitted to them.

of rubber and 246 ha. of Oil Palm on account of worked out by the Company. postponement of replanting Committee by one year which was above line and a report control of the company, the following information are submitted for kind consideration.

> 1. In the project report for replanting prepared in 1983, it is seen stated by the project officer that there will be difficulty in actual operation and as such the scheme may be scrutinized and revised after every five years. This unequivocally makes clear that the replanting programme prepared was subject to correction and changes when problems arise on actual execution. The project report permits changes if required after every five years of the projects span of 20 years, and

(1) (2) (3) (4) (5)

1 22 Agriculture

accordingly allows four stages of correction. It may be noted that, the Company has faced problems only in the first and second year of project execution and made the required correction during the 2nd year itself, which eliminated further correction at the later stages.

As a matter of fact, for any project, there is an in-built mechanism of correction at appropriate stages for de-bottlenecking by project evaluation and revision. This element was also seen not brought to the attention of the Audit at the appropriate stages.

- 2. The data relied upon by the Audit to calculate the loss are:—
- (i) Production @ 1450 Kg./ha. for rubber @ Rs.53.80 per Kg. for rubber and Rs.1.04 lakhs/ha. for oil palm.

Regarding the above it is submitted that the above production figures taken may not project an exact picture because of the fact that the company has planted multiple clones of G.T.I. RRIM-600 AND RRII-105, the RRII-105 comes barely 30% of the area under analysis. As per the Rubber Board records and statistics, the immaturity period of the above clones are as follows:—

- 1. GT.I 7 to 8 years
- 2. RRIM-600 8.4 years
- 3. RRII-105 7.2 years

(1) (2) (3) (4) (5)

The Rubber Board records also state the production of rubber on year wise basis, which are reproduced below:—

Clone Average Production from opening year to 9th year (Kgs)

	1	2	3	4	5	6	7	8	9
GT-1	496	924	1056	1096	1143	1112	134.8	1321	1311
RRIM-600	684	1014	1192	1310	1415	1460	1629	1510	1514
RRII-105	808	1253	1561	1786	1704	181	1780	1658	

The above statistics show that the production of each clones varies and stabilizes in the 7th or 8th year of opening of trees for tapping and after stabilizing, the production declines.

Average immaturity period of rubber planted by the company is 8 years viz., the opening of trees for tapping can be effected after 8th year. But due to best management practices adopted for maintenance, including injecting water in drought conditions almost all the plantations brought under the audit purview could be opened in the 7th year by which the company has saved production for one year, which may compensate the one year postponement.

3. The life of rubber plantations was seen calculated as 25 years by the Audit ie., 20 years for actual tapping and 5 years for slaughter tapping. The company has introduced D-4 system of tapping which may give 'A' side and 'B' side virgin bark a life span of 16 years, which in the previous 'D'+3 system was 12 years. Another 16 years will receive for 'C' and 'D' panels plus 8 years for the newly introduced Controlled Upward Tapping (CUT). Hence now the company is able to prolong the life span of rubber trees upto 40 years with improved yield, besides reducing tapping gestation from 8 years to 7 years. Moreover by introducing this system, the strength of tapers were reduced to 50% and thus brought down labour cost considerably without suffering any production loss. From the above it may be seen that the Company has not suffered actual loss as pointed out by the Audit. Further the average price of Rs. 53.80 per kg. taken by the audit does not have a bearing on the real market situations already explained. In the immediate past, the rubber prices crashed to the level of Rs.20 to 22 per Kg. and in the last one year certain improvements have been shown in the prices. It is a fact that due to unremunerative prices of rubber and on account of higher wage higher fertilizer cost, higher tax rates, higher lease rent etc, the Company also faced a situation of close down. From past experience, a study market for rubber cannot be predicted and ensured and hence the average price of Rs.53.80 fixed was hypothetical/unscientific and cannot be relied upon to project any future ground realities.

- 4. The average per ha. yield is barely 5 to 6 MT's per annum from Oil Palm Plantations and the average price/MT varied from Rs.2000 to 3000 and hence the projected loss of Rs.2.04 lakhs per ha. from Oil Palm Plantation of Plantation Corporation of Kerala does not have any firm basis as far as the exact position of yield is taken into account.
- 5. It is also brought to the kind attention of the Committee that until two years back, the per kg. production cost of rubber in plantation Corporation of Kerala crossed Rs. 60 and the average sales realization was below Rs. 30 per kg. resulting in an accumulated loss of Rs. 27 crores to the Company which shows that these hidden elements were also not taken into account by the audit in forecasting the loss.
- 6. It also ought to have noted that eventhough the likely chances of losing one years production, the trees may not actually loose the actual life span, which may prolong by one year without losing production.
- 7. Besides the above pertinent factors, the company has analyzed the price realized on account of the sale of rubber trees and it shown that the company gained considerable amount on account of the inevitable

postponement of replanting by one year. The sale statistics of rubber trees given below from 1987-88 to 2002-2003 shows that the company has got an additional amount of Rs. 2,53,91,430.

Year	No. of trees sold	Total amount received (Rs.)	Average price per tree	A m o u n t Additional loss gained by postponement of sale of trees
1987-1988	6916	726129	105.00	
1988-1989	39145	4476000	114.34	
1989-90	91644	15746000	171.81	5266780
1990-91	85841	23044000	268.45	8295674
1991-92	184096	25026000	244.57	(-4396260)
1992-93	142244	38742000	272.36	3952960
1993-94	196821	79611000	404.48	26003990
1994-95	108538	52196000	480.90	8294473
1995-96	85139	88100000	1034.77	47155937
1996-97	98292	97956000	996.58	(-3753771)
1997-98	88757	66254000	746.46	(-22199900)
1998-99	131199	55735000	424.81	(-42200158)
1999-2000	72458	38596000	532.66	7814595
2000-2001	35659	12939000	362.85	(-6055254)
2001-2002	28556	7574000	265.23	(-2787636)

It is submitted that the above factors, which were part and parcel of the issue raised herein ought to have taken into consideration for analysis. This was presumably not brought before the Accountant General at the appropriate stages which have resulted in an adverse report.

(1) (2) (3) (4) (5)

3.

activities nurseries and agencies also contributed to during this period. and yield from the plants. carry

23 Agriculture The Plantation Corporation The whole question of of Kerala is one of the replanting operation carried biggest rubber planters in out by the company during the State having around the period 1998-99 was 7400 hectares of plantation. discussed with the Rubber They are undertaking Production Commissioner of plantation operation since the Rubber Board. In the 1962 onwards and hence original replanting scheme they have enough prepared by the Company experience in plantation the total replanting was besides, the supposed to be completed Company can seek the help within a period of 20 years of the Rubber Board in so that idle wages paid to preparing and implementing the employees could be a well drawn out plan avoided, more attention is for the replanting operations given to new area, there is of the various estates. no substantial reduction in Therefore the reasons the rubber production adduced by the Company quantity and the area for the delay in replanting brought under replanting the various estates under every year is a manageable them are not tenable. It extent. The subsequent was the failure on the management of the company part of the Company to during the period 1992-99 raise the required number of did not pay much attention polybag plants in the to this facts resorted to the massive cutting and removal injudicious sale of budded of trees for replanting, stumps that have resulted mainly because of the in the delay replanting, reason that the rubber trees Consequent purchase of were giving a much higher seedlings from outside revenue for timber purpose loss of revenue by way of many occasions the Estate postponing the maturity Managers were forced to out replanting The Committee observe that operations in extensive

(1) (2) (3) (4) (5)

> in order to cover up the areas even upto 800 ha. per failure of the company in year, of the Company they should Central cultivation the scientific and profitable.

> which is an properly planning and unmanageable area. The implementing the replanting Rubber Board is now of the activities they have given opinion that in large contradictory explanations to plantations the replanting the Committee, which were operation can extend even found not correct by the upto 30 years instead of Committee during evidence. previous concept of 20 The Committee expressed years. It may be noted that their dissatisfaction over this replanting in Rehabilitation and recommend that in view Plantation Ltd., which is a of the dire financial position joint sector company of the and State be more vigilant and should Governments is strictly work according to a well adhering to this principle drawn out plan in future. and the entire replanting The Rubber Board should process is systematically be consulted and their spread out. It may also be advice sought so as to make noted that the Plantation more Corporation of Kerala Limited faced serious financial disaster during the year 1999-2000. Due to the unscientific and heavy replanting process completed in the previous nine years time without making proper analysis of the production loss, subsequent idle wages to be paid to the employees, huge liabilities of Sales Tax that was paid on the sale of rubber trees and the subsequent demand for Central Income Tax on the turnover of the tree sales.

(1) (2) (3) (4)

As suggested by the Committee on Public Undertakings a detailed analysis is now being carried out on the entire operation with the help of the Rubber Board.

The Company has taken necessary action for efficient management as per the new staff pattern recommended by the Rubber Board.

As per the new system the Estate Manager is in charge of the entire activities going on in the Estate. The Estates are divided into divisions of about 500 ha. under the control of a Field Executive. Each division is again bifurcated into fields of 150 ha. and brought under the control of a Field Assistant. The Field Assistant is accountable for the entire rubber trees in the field and he is responsible for carrying out all the works in his allotted field. In addition to the above, there are Tapping Supervisors directly connected with production. One Tapping Supervisor has to look after 25 Tappers every day and harvest the maximum crop from the blocks. Production target is allotted to each Tapping Supervisor and he is accountable for the shortfall in production, if any.

In addition to the above categories Surprise Inspection Teams are constituted in the estates to conduct surprise inspections in the estates to (1) (2) (3) (4) (5)

> find out irregularities, if any, take corrective measures. Strict action is also taken to cut down the administrative expenses of the Company. Out of the 6 staff cars 5 of them were disposed off and only 2 cars were replaced. Strict action is being taken to recover electricity charges from employees and this has brought down the monthly power charges to certain extent. The Company has already crossed the production targets for the year 2002-2003 and the Company paid all its statutory liabilities without any external help.

10

The Committee cultivation knowing fully tenders as shown below: well that this will damage the drip irrigation system laid there. Hence the Committee desire that a detailed investigation into the hiring out of the

30 Agriculture The Committee find that With a view to extract high 90% of the drip irrigation yield from Oil Palm system in 145 Ha. of Plantations, the company plantation was damaged due has installed drip irrigation to inter-crop cultivation. system in 145 Ha; oil palm feel area in Vettilappara estate that the plantation was during 1994-95 through two hired out for intercrop companies after inviting

- 1. M/s. Join Irrigation, Jalgon 72.5 Ha. (Rs. 13,13,179)
- 2. M/s. EPC Irrigation, Coimbatore 72.5 Ha. (Rs. 12,42,500)

(1) (2) (3) (4) (5)

> cultivation may for the repair of irrigation system be realized was remitted to KSEB from the persons responsible for getting power connection for hiring action taken in this regard.

plantation for intercrop An amount of Rs. 3,30,282 be was incurred towards the conducted and the loss construction of pump sustained by the company houses, wells etc., and an the amount of Rs. 2,53,210 out the to pump house under plantation. The Committee agricultural scheme. Thus may be apprised of the the Company has spent a total amount of Rs. 31,39,171 for the installation of drip irrigation system in 145 ha. Area.

> Before starting oil palm planting in 1993 company invited tenders for awarding the area for inter cultivation with ginger and banana. Accordingly, an area of 50 Ha. (five blocks of 10 Ha. each) was awarded for ginger and banana cultivation as shown below:-

- 1. Sri. T. L. Antony 10 Ha.
- 2. Sri. P. K. Benny 10 Ha.
- 3. Sri. T. P. Raju - 10 Ha.
- 4. Sri. Sebastian - 10 Ha.
- 5. Sri. P. P. Jose - 10 Ha.

The cultivation period awarded was for two years from June 1993 to June 1995. But based on the request from the cultivators (1) (2) (3) (4)

the contract was further extended to one more year due to heavy wind damage and subsequent loss. The extension was awarded with a lease rent of Rs.3600/- Ha, and as per the extension order, the parties were directed to remit the amount in two equal instalment, the first instalment within one month and the balance within four months. Out of five, four parties remitted only the first instalment for the extended period and failed to remit the balance amount. Hence the area with remaining crop was taken by the company and resorted further steps to realize the amount, they have damaged the drip irrigation system in several places. In order to realize the balance lease amount, compensation to damages caused to drip irrigation system etc., the company filed suits before the Munisiff Court, Irinjalakuda against following four cultivators.

- 1. Sri. T. L. Antony (O.S. 758/98 for Rs.30660)
- 2. Sri O. K. Benny (O.S. 769/98 for Rs.28860)
- 3. Sri. T. P. Raju (O.S. 770/98 for Rs.30900)
- 4. Sri. Sebastian (O.S. 771/98 for Rs.35960)

In the above four suits, O.S. No.769/98 against Sri Benny was decreed and all other suits were dismissed. The execution against Benny is not yet filed, since he is out of station and the details of his property are not available. Since there is decree the revenue recovery proceedings cannot be initiated. The Advocate has informed that there was no scope for appeal and the same was not preferred.

The above intercultivation contract was awarded during the tenure of Sri. P. Mukundan Menon, Managing Director, Sri. S. Subramoniya Iyer,

(1) (2)	(3)	(4)	(5)
			General Manager (Production), and Sri. K. Raghavan, Manager, Vettilappara Estate. Sri. P. Mukundan Menon expired in 2002. Sri. S. Subramoniya Iyer retired from Service on 31-12-1998 and Sri. K. Raghavan retired from service on 28-2-1997.
			The company during 1997-98 has done certain urgent repairs and made the drip irrigation system operational. An expenditure of Rs. 44,131 has been incurred for the same.

CHAPTER II

Replies furnished by Government which have been accepted by the Committee with Remarks

Sl.	Para	Department	Action Taken by	
No.	No.	Concerned	Government	
(1)	(2)	(3)	(4)	(5)

4. 24 Agriculture The Committee finds that there From the current financial

was failure on the part of the Company in carrying out the weeding operations properly in the entire plantation in Kodumon "C" division. To the question of the Committee as to why 200 ha. of plantation, where there was intercropping was left out from weeding, the witness could not give any specific answer. It is understood that the Company was not maintaining any records to ensure that weeding was being done according to the norms prescribed by the Rubber Board. This shows lack of commitment on the part of the Company Management in the upkeep of the plantations under them. The Committee feels that if the Company does not evolve a proper system for the upkeep and maintenance of the plantations held there is every possibility for the Company to slip into a position beyond redemption.

year onwards, in addition manual weeding carried out by the Company's own workers, chemical weeding is also resorted to in immature areas. This has been found very effective and less expensive. In all the rubber plantations of the company the weeds are now well under control and manuring was done during this year only after the weeding is completed.

Remarks of the Committee:

The Committee desires to know the present position of the Inspection conducted by the concerned officials in the plantations owned by the Plantation Corporation.

(1) (2) (3) (4) (5)

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understand the logic behind the cultivation when Manager (Production) and to among young plantations crop 1995 1993 to intercropping was allowed, the Board. the percentage of gap filling was higher when compared periods. Hence Committee opine that the decision to lease out the young plantations to private intercrop parties for cultivation was injudicious and not in the interest of the Company. decision was taken.

25 Agriculture The Committee cannot The intercrop cultivation in immature out the youngplantations for the first two plantations for intercrop years is a prevailing practice the and the Rubber Board had Company's own General not objected to it. In order minimize heavy the Rubber Board had expenditure incurred by the warned that intercropping Company for weeding inter cultivation would adversely affect the permitted. Later when it growth of the plants. From was found to be detrimental the data regarding the gap to the interest of the filling operations, it is seen Company, it was stopped in that during the period from rubber plantations. Both when the decision were taken by

> The reason for the huge casuality was not only due to the earlier and latter to the inter crop cultivation, but due to the planting of sub standard seedlings. Selection of planting material was not possible due to the heavy target of planting.

> The Inter cropping to young Committee desire to be plantations is resorted in all informed as to whether the major rubber estates of the Board had taken this Company, as an effective decision and if not, at method to control weed whose instance such a growth. Unfortunatly in the Company bannana was the major intercrop and this is a

(1) (2) (3) (4)

great extent has affected the physical growth of the rubber trees and company resorted to other crops like ginger, turmeric, pineapple etc. which would have not affected the physical growth of the young rubber plants.

The Company has already issued an order banning bannana intercroping with effect from 1st April, 2003. Once the existing banana plants are removed, no new cropping with banana will be allowed. However, the management still believe that in young areas where weed growth is very high inter cropping with ginger, turmeric and pineapple is a good solution and this will not affect the physical growth of the plants since such inter crop will not grow beyond 2 f. in height. It is confirmed by the Board and there was no ban in cultivating banana and hence it was done.

Remarks of the Committee:

The Committee enquired whether the concurrence of the Rubber Board had been obtained by the Plantation Corporation for planting Banana plants. The Committee also desires to know the reason for planting low quality seedlings.

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(1) (2) (3) (4)(5)

6.

the is about 40% of was unproductive. reason for unproductiveness was the unscientific approach adopted by the company in understood that even after Rubber Board. the observation of the Rubber Board that some of The second phase or extensive study about the of rubber plantations in such areas. The Committee therefore recommend that a schedule should be drawn up for the various plantation activities and implemented phase of replanting. so that the present situation Now the Company has be avoided. The Committee also recommend that a detailed study should be conducted about the soil conditions in the various plantations and suitability be ascertained for of the Rubber Board.

26 Agriculture The Committee learn that The first phase of replanting completed plantations under P. C. K. Company's plantations. The The total area replanted is 5498 the ha. The balance area to be replanted is 934 ha. This area is under CUT tapping replanting and up keeping of at present. The planting trees. The committee find material used during the first that there is lack of proper phase of replanting was planning in planting or RRII-105, RRIM-600 and replanting and regligence in GT-I etc. All these varieties maintaining nurseries. It is are recommended by the

> the areas under the company replanting will start by the should be blocked from year 2006. As suggested by plantation. The Company the Committee, the Company had not conducted any will conduct a detailed study about the soil conditions in soil condition and suitability various plantations and its suitability for rubber will be ascertained in consultation with the Rubber Board before launching the second

> of running into loss could taken a strong decision based on the recommendation of Committee on Public Sector Undertakings to do further replanting only their under the strict supervision

(1) (2) (3) (4)(5)

> rubber plantation before No intercropping of banana embarking upon further plantation activities. The Committee suggest that the Co-operation of the Rubber Board may be sought for in this regard.

will be allowed in the new area to be replanted and the only high yielding varieties of rubber will be replanted. The next replanting is scheduled in June 2004.

Remarks of the Committee:

The Committee wants to know the present position of the re-plantation in the farms owned by the Corporation and wanted to know whether any study had been conducted by the Corporation regarding the suitability of soils for Rubber Cultivation in different farms owned by the Plantation Corporation.

27 Agriculture The Committee desire that In the case of Rubber a detailed investigation regarding the delay in tapping should conducted and necessary steps be taken for the proper exploitation of the plantations.

normal maturity period is 7 to 8 years as per the book published by R.R.I.I., "COMMERCIAL YIELD **PERFORMANCE** HEVEA CLONES IN INDIA" and yielding life of tree is in an average 25 years. The period of immaturity varies depending upon the factors like variance in structure of soil, climate, elevation of land etc. The maturity period of RRIM-600 is 8.4 years as per the above book, the maturity period of GT-I is 7.8 years and RRII-105 are 7.2 years. Major areas of

(1) (2) (3) (4) (5)

company's plantation were planted with the above varieties and it is seen that all the areas were brought under tapping within the stipulated period.

Even though the poly bag plants are expected to attain tapping girth on completion of 6th year of planting, a good number of plants would not attain the required girth for tapping during this period. These trees could be brought under tapping about two/three years gap. Moreover all clones could not acquire girth simultaneously. So also the gap filled plants would take more time to attain the tapping girth. Furthter even though scientific agricultural practices are adopted to accelerate the growth of plants, the growth would slow down due to the soil texture, fertility of soil, wind, terrain of the land etc. The Rubber Board norms are arrived at based on experimental results, which is not always possible to emulate everywhere. The estate of P. C. K. are scattered all over the estate with totally contrasting soil structure, varying weather conditions etc. In the circumstances, the non attainment of tapping girth of all trees in the 7th year planting are due to general natural reasons and not due to the fault on the Company.

Now the Company has adopted scientific method of tapping (D4 system) as per the recommendation of the Rubber Board and the result is very much encouraging. Now the Company has attained a level of self-sufficiency and the productivity is expected to cross the state average within two years when the yield from all the younger plantations stabilize.

Remarks of the Committee:

The Committee desires to know the average productivity of Rubber in the state and the productivity of rubber by the plantation corporation at present.

(1) (2) (3) (4) (5)

28 Agriculture The Committee recommend A study regarding Labour that a systematic study utilization was conducted regarding the utilization of by Kerala State Productivity Labour force under the Council during 2000 and various plantations of P. C. found that there is excess K. may be done, urgent steps taken for the proper the workers.

8

Labour in the company. deployment and utilization of However no action was taken to reduce the Labour strength till 2001, due to trade union interference. But during 2002, a new Labour pattern implemented in P. C. K. in consultation with Rubber Board. Accordingly each Estate was divided into fields of 150 ha. and 10 workers were posted in each field. The balance workers were declared as excess and taken steps to discharge the excess workers, subject to availability of funds to pay their retirement benefits. So far 270 Nos. of excess workers were discharge. The balance workers will also be discharged very soon.

> The Board of Directors of the Company has made a study regarding utilization of the labour

(1) (2) (3) (4) (5)

force under various plantations. According to the new arrangement D4 system of tapping is introduced in all mature plantations where one tapper is expected to tap 4 blocks each containing 375 trees. As regards the general workers, the total general workers allowed for 150 ha. ie., one field is limited to 10. All the surplus work force has been identified and offered a Medical Retirement Scheme. The Company has brought out about 250 workers under this scheme and applications from 400 workers are pending. In so far as this scheme is implemented, all the excess labour force will be weeded out and this weeding operation is also applicable to officers and staff. More than 300 posts in the staff category were abolished and 10 numbers of posts in the officer's category.

Remarks of the Committee:

The Committee wanted to have a detailed report on the work load of labourers in different estates of the Plantation Corporation.

(1) (2) (3) (4) (5)

29 Agriculture The Committee desire that Regarding the plant loss, enquiry may conducted into purchase of under aged concerned and recovered seedlings and subsequent Rs. 10,000 from the loss of plants. The details of enquiry conducted and the action taken against those responsible for the The General Manager (P) is loss may be informed to the Committee.

be an enquiry has been the conducted against the retirement benefit of the concerned officer.

> already directed to conduct a detailed enquiry and submit the report. He is given time upto 30th September 2003 to complete the enquiry and submit the report.

Remarks of the Committee:

9

The Committee wants to know the details of the enquiry report of General Manager regarding the purchase of immature seedlings.

CHAPTER III

General Recommendations

The following suggestions are also put forth by the Committee for urgent action :

- 1. The Committee recommends that Government should take urgent steps to retain the existing Regional office of the Plantation Corporation in Malabar area itself.
- 2. The Committee suggests that more labourers should be appointed through Employment Exchange and the work may be renamed as 'piece work' instead of 'contract work'.
- 3. The Committee recommends that the Cashew Plantations should be expanded to more areas since it earns more foreign exchange and doesn't need much care.
- 4. The Committee noted that the shortage of Labourers in the estates of the Corporation will affect the nursing of the existing plants as well as the production in the estates of the Corporation. It will also badly affect the intercrop cultivation. Hence the Committee recommends to fulfill the shortage of Labourers at the earliest so as to get maximum yield.

Mankode Radhakrishnan,

Chairman,

Committee on Public Undertakings.

Thiruvananthapuram, 13-3-2007.

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